

NORTH CAROLINA DEPARTMENT OF COMMERCE

Job Development Investment Grant

2020 Annual Report

Submitted on behalf of the Economic Investment Committee

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I. Introduction

This report describes CY 2019 performance by existing grantees and CY 2020 new grants under the **Job Development Investment Grant** (“JDIG”) program, pursuant to North Carolina General Statute (“G.S.”) §143B-437.55(c). Information presented includes the number of JDIG applications submitted, a listing of grants awarded and accepted; the results of the Walden cost/benefit analysis (in terms of net state revenue and impact on state gross domestic product); a description of each project awarded a grant in 2020; the term of each grant; the percentage of withholdings used to determine the amount of each grant; job creation, investment, and average annual wage targets; the state’s maximum annual liability under the grants, amounts disbursed to-date under outstanding grants (to companies and to the Utility Account), company performance results under the grants, and eligible withholdings received from grantees.

II. JDIG Program Summary

The JDIG program, adopted by the General Assembly in the 2001-2002 session, became effective January 2003 and is currently scheduled to sunset on January 1, 2030 (G.S. §143B-437.62). It is a performance-based economic development incentive program that provides annual grant disbursements for a period of up to 12 years, to new and expanding businesses based on a percentage of withholding taxes paid by new employees during each calendar year of a grant. This percentage ranges from 10% to 75% (80% for awards after October 1, 2015 in Tier 1 counties). The grant term can be extended to 20 years for a high-yield project, requiring the company to invest at least \$500 million in private funds and create at least 1,750 eligible positions. The grant term can be extended to 40 years for a transformative project, requiring the company to invest at least \$1 billion in private funds and create at least 3,000 eligible positions. High-yield and transformative projects may be eligible to receive an enhanced percentage, up to 100% of withholdings of eligible positions, when meeting all the terms of their grant agreement. 90% of the grant is payable to the company, and 10% is payable to the Utility Account.

Grants are made to qualifying companies by the North Carolina Economic Investment Committee (the “EIC”), subject to caps set by the General Assembly on future grant year liability. The EIC consists of five members: the Secretary of Commerce, the Secretary of Revenue, the State Budget Director, and one appointee by each house of the legislature. When deciding whether to award a grant and the appropriate amount and term of a grant, the EIC considers both economic and fiscal impacts. It conducts an extensive review and analysis of applications submitted by proposed grantees, considering factors enumerated in the JDIG statute and the Criteria for Operation and Implementation of Job Development Investment Grant Program (“Criteria”), adopted pursuant to G. S. §143B-437.52 and 54(d), which govern program administration. The EIC determines how a proposed project benefits the state, and, in particular, whether the fiscal benefits of the project, as measured by estimated tax revenues to the state, outweigh the total General Fund incentive costs to the state. The analysis of state revenue impacts is conducted using an economic model developed by Dr. Michael Walden of North Carolina State University, which has been regularly updated since the first version in 2002.¹ Based on industry data, accepted economic impact modeling techniques,

¹ Walden, Michael. [A Model to Estimate the Economic Impacts of Business Location in North Carolina: Version 4](#). Developed for the NC Department of Commerce. December 2015 (with updates provided regularly).

and information in JDIG applications, the model estimates income and employment effects (direct, indirect, and induced), calculates expected effects on state expenditures and revenues, and the likely net effect on revenue to the state's General Fund. The Walden model includes all state incentives expected to be provided from the General Fund, known at the time of application, in its calculation of net state fiscal cost.

The total future annual liability for all grants awarded in any single calendar year is capped at \$35 million a year. This annual liability cap is limited to \$20 million for projects located in counties with total employment of 500,000 or more and \$5 million is reserved for projects located in counties with an annual ranking pursuant to G.S. 143B-437.08 in the highest fifty percent of the remaining counties. For years when a grant for a high-yield project is awarded the cap is increased to \$45 million. The maximum annual liability limit does not apply to transformative projects. Regardless of the stated liabilities under grants awarded, many companies' performance does not result in eligibility for the full annual amount possible under their respective agreements. The maximum payments for grants awarded during CY 2003-2020 will be less than the maximum theoretically possible. For example, 2020 payments were made for 80% of total liability for grantees with certified performance for CY 2016 - 2019 (not counting terminated or withdrawn grantees).² Each grant agreement specifies the maximum amount for which a company is eligible in each of its grant years.³ The state's maximum annual liability for grants made in 2020 is included in Attachment A1, with the maximum liability to the grantee in Attachment A2, and the maximum liability to the Utility Account in Attachment A3. The Utility Account receives 25% of the value of every grant payment earned by companies for projects located in Tier 3 counties and 10% of the value of every grant payment earned by companies for projects located in Tier 2 counties. Funds in the Utility Account are made available for infrastructure projects in North Carolina's more distressed counties.

Program Process: From Application to Award

Project Managers at the Economic Development Partnership of North Carolina ("EDPNC") help companies understand the benefits and advantages of a North Carolina location compared to other states being considered for a project. All companies considered for a JDIG must first meet the minimum eligibility requirements described in G.S. 143B-437.53. If the company is a good candidate for a JDIG award, the EDPNC refers the project to the Department of Commerce ("Commerce") senior staff for consideration. In the fall of 2013, the EIC adopted a pricing model that sets the preliminary JDIG offer based on a prospective grantee's location, job count, average salary, investment, and industry. If a potential project's parameters fall outside of the guidelines

² Note that this calculation considers both payments to companies and to the Utility Account. 19 companies received payments in 2019 for performance CY 2016 & 2017. Additionally, all companies who participated in the program in 2018 and filed reports did not receive the required certifications of their annual performance reports and were not paid in 2019 due to the lack of a state budget for FY 2019-2020; neither liability based on their grants nor possible payments to them are included in this calculation.

³ Note that transformative projects are not subject to the limitations on maximum liability set out in G.S. 143B-437.52(c)(1), and the actual grant amount may be increased based upon the creation of additional jobs or payment of higher wages.

specified by the pricing model, the project may not move forward without specific approval by the EIC to deviate from the pricing model. Projects whose parameters fall within the model's guidelines do not require preliminary EIC approval before receiving a proposal and beginning the application process. Once the company is ready to proceed with an application, Commerce Finance staff informs the company of program requirements and begins the data collection process. The company then submits a draft application for review by Commerce staff, who works with the company to complete an accurate final application. During the application process, the company is required to submit the following:

- CPA-prepared financial statements
- Employment profile & average annual wage for the proposed project
- Information on company's existing North Carolina jobs and activity
- Worker benefits, including health insurance and training
- Investment schedule
- Project description
- Information on the competitive nature of the project
- Information on corporate governance
- Company organization and activity information
- Application fee
 - \$10,000 (Tier 3 County, transformative, or high-yield project)
 - \$5,000 (Tier 2 County)
 - \$1,000 (Tier 1 County)

An applicant is also asked to describe any anticipated environmental issues, anticipated impact of the project on public infrastructure, and information about compliance with laws and regulations. This is in addition to the extensive OSHA, environmental, and tax compliance checks and the cost-benefit analysis conducted by Commerce. An Economic Impact Analysis using the Walden Model estimates the expected net state revenue of a project. As with any model, the results depend on the model's assumptions, many of which are subject to uncertainty. Best practice in impact analysis dictates the adoption of the most conservative probable assumptions in order to avoid over-estimation of any positive benefits attributable to a given project.

The JDIG statute requires the EIC to find, based on the modeled estimates, that a proposed JDIG project's benefits to the state outweigh its costs to the state. The Walden Model measures this by estimating tax revenues. The EIC seeks to identify and select projects that are the most beneficial to the state after considering a number of different evaluation factors. Project application materials and the results of staff analysis are provided to the EIC and considered in one or more closed sessions. The EIC then chooses whether to propose terms it considers appropriate for a given project, and a term sheet is provided to the company. The term sheet outlines the structure and proposed terms of the grant and the conditions necessary to fulfill the grant requirements. If the company accepts the terms in writing and commits to locate the project in North Carolina, subject to the award of the grant, an open meeting is held by the EIC to award the grant, and a Community Economic Development Agreement ("CEDA") is executed. Grantees are required to submit performance reports by March 1st of each year following the end of a calendar year during the grant term, along with a reporting fee of the greater of \$2,500 or 0.03% of an amount equal to the

grant less the maximum amount to be transferred to the Utility Account.⁴ These reports allow Commerce and the EIC to assess grant performance and eligibility for disbursement. The actual disbursement amount for which the company is eligible is determined from Commerce's analysis of the annual performance reports. The Department of Revenue certifies the company's reported withholdings and the absence of overdue tax debts. All disbursements must be approved by the EIC before actual payment.

III. JDIG Applicants and Grantees for CY 2020

During CY 2020, the EIC awarded 27 grants.⁵ Table 1 lists the details for each grant award. Roman numerals following the grantee name indicate the number of JDIG grants received by the grantee since the program's inception.

Tier

Of the CY 2020 grants, six were awarded to projects locating in a tier 1 county, six were awarded to projects locating in a tier 2 county, and fifteen grants went to companies locating in a tier 3 county. These companies could contribute a maximum amount of approximately \$90 million to the Utility Account over the life of the grants. The funds in the Utility Account are to be used in tier 1 and 2 counties as more fully set forth below in the "Distribution of Grants" section on p 13.

⁴ The fee was changed from \$1,500 as of August 1st, 2013.

⁵ It should be noted that EDPNC Project Managers interact with many more business prospects, but only those businesses that are likely to be good candidates for a grant award are encouraged to apply, as the application fee is non-refundable. If not a good candidate, developers work with companies to find other assistance to support locating their project in the state. Thirty applications were received in 2020. A total of 27 grants were awarded in 2020. Three companies did not proceed with their application. One company awarded a grant in 2020 submitted their application in 2019. One company submitted their application in 2020 and was awarded a grant in 2021.

Table 1. CY 2020 Grantee Terms and Award Amounts

Legal Name	County	Tier	Number of Grant Years	1st Year of Eligibility	% Withholding	Amount to Company	Amount to Utility Fund	Total Award Liability
American Fuji Seal, Inc.	Catawba	2	12	2022	40	\$765,000	\$85,000	\$850,000
Audentes Therapeutics, Inc.	Lee	2	12	2020	50	\$3,725,100	\$413,900	\$4,139,000
Bandwidth Inc.	Wake	3	12	2023	75	\$32,279,250	\$10,759,750	\$43,039,000
Beam Therapeutics Inc.	Durham	3	12	2023	41	\$3,237,750	\$1,079,250	\$4,317,000
BioAgilytix Labs, LLC	Durham	3	12	2023	60	\$18,885,000	\$6,295,000	\$25,180,000
Centene Management Company LLC	Mecklenburg	3	39 (Transformative)	2023	75	\$387,890,250	\$50,702,750	\$438,593,000
Chick-fil-A Supply, LLC	Alamance	2	12	2022	35	\$1,562,400	\$173,600	\$1,736,000
Clorox Services Company	Durham	3	12	2021	25	\$2,194,500	\$731,500	\$2,926,000
Eastern Wholesale Fence LLC	Rowan	2	12	2021	40	\$1,078,200	\$119,800	\$1,198,000
Eli Lilly and Company	Durham	3	12	2023	75	\$8,689,500	\$2,896,500	\$11,586,000
Evans Food Group Ltd. d/b/a Benestar Brands	Cleveland	1	12	2022	50	\$1,212,000	\$0	\$1,212,000
Farmina Pet Food USA, LLC	Rockingham	1	12	2022	69	\$1,833,000	\$0	\$1,833,000
GoldenHome International Inc.	Cabarrus	3	12	2022	34	\$1,117,500	\$372,500	\$1,490,000
Grail, Inc.	Durham	3	12	2022	50	\$5,151,000	\$1,717,000	\$6,868,000
Grifols Therapeutics LLC II	Johnston	3	12	2025	75	\$5,161,500	\$1,720,500	\$6,882,000
Grover Gaming, Inc.	Pitt	1	12	2022	73	\$3,476,000	\$0	\$3,476,000
Intercontinental Capital Group, Inc.	Mecklenburg	3	12	2021	50	\$7,694,250	\$2,564,750	\$10,259,000
Merchants Distributors, LLC II	Caldwell	1	12	2022	50	\$1,344,000	\$0	\$1,344,000
Nestle Purina PetCare Company	Rockingham	1	12	2022	80	\$4,310,000	\$0	\$4,310,000
Nuvotronics, Inc.	Durham	3	12	2022	30	\$1,173,750	\$391,250	\$1,565,000
Ontex Operations USA, LLC	Rockingham	1	12	2022	50	\$3,001,000	\$0	\$3,001,000
Prepac Manufacturing US LLC	Guilford	2	12	2021	60	\$2,106,000	\$234,000	\$2,340,000
Prime Beverage Group, LLC	Cabarrus	3	12	2023	40	\$2,430,000	\$810,000	\$3,240,000
Raytheon Technologies Corporation	Buncombe	3	12	2023	75	\$15,543,000	\$5,181,000	\$20,724,000
Retirement Clearinghouse, LLC	Mecklenburg	3	12	2021	45	\$3,267,000	\$1,089,000	\$4,356,000
Taysha Gene Therapies, Inc.	Durham	3	12	2021	51	\$4,880,250	\$1,626,750	\$6,507,000
United Parcel Service, Inc.	Guilford, Alamance	2	12	2021	65	\$10,216,800	\$1,135,200	\$11,352,000
Total						\$534,224,000	\$90,099,000	\$624,323,000

Performance Minimums

Each grantee agrees to a set of performance requirements for job creation and average annual wages to be paid during each year of the grant; many grantees also have investment requirements. Grantees with existing employees in North Carolina are typically required to retain these positions before being given credit for new positions. A grantee's actual performance determines the grant payment it receives each year. With the exception of transformative projects, the payment can never be more than the maximum annual state liability stated in each company's grant agreement for that year.

CY 2020 grantees are expected to create 11,864 direct jobs and are required to retain 8,108 jobs over their grant terms. Grantees are also anticipated to invest about \$4.5 billion in buildings and fixtures, infrastructure, or machinery and equipment and other tangible personal property at the project site. Table 2 outlines the target number of jobs, jobs to be retained, target average annual wage, and investment for each 2020 grantee.⁶ Anticipated job effects are reported at full

⁶ The target numbers are based on the company's projections in its application. "Target average annual wage" is typically based on the lowest cumulative average wage the company expects to pay during a project's base period. As noted later in the text, the EIC often reduces these numbers by 10% to establish the minimum performance level required for a grantee to maintain compliance.

employment for each project. A company's annual compliance is measured using a weighted average of a company's compliance with job creation, average wages, and investment minimums.⁷

Table 2: CY 2020 Grantee Jobs, Wages, and Investment

Grantee Name	Target Jobs	Jobs to be Retained	Target Average Annual Wage	Target Investment
American Fuji Seal, Inc.	101	-	\$48,744	\$52,000,000
Audentes Therapeutics, Inc.	209	-	\$83,900	\$109,400,000
Bandwidth Inc.	1,165	677	\$96,832	\$106,426,500
Beam Therapeutics Inc.	201	-	\$102,654	\$83,000,000
BioAgilytix Labs, LLC	878	348	\$96,477	\$61,575,148
Centene Management Company LLC	3,237	548	\$100,089	\$1,034,900,790
Chick-fil-A Supply, LLC	160	-	\$62,429	\$52,000,000
Clorox Services Company	158	485	\$123,310	\$7,500,000
Eastern Wholesale Fence LLC	142	1	\$46,109	\$17,510,000
Eli Lilly and Company	462	-	\$72,391	\$474,000,000
Evans Food Group Ltd. d/b/a Benestar Brands	129	12	\$43,021	\$24,000,000
Farmina Pet Food USA, LLC	129	-	\$46,722	\$28,485,000
GoldenHome International Inc.	257	-	\$42,593	\$86,000,000
Grail, Inc.	398	-	\$71,705	\$103,000,000
Grifols Therapeutics LLC II	300	1,755	\$69,032	\$351,600,000
Grover Gaming, Inc.	200	153	\$50,645	\$15,000,000
Intercontinental Capital Group, Inc.	500	194	\$87,500	\$5,844,450
Merchants Distributors, LLC II	111	1,262	\$51,634	\$120,000,000
Nestle Purina PetCare Company	300	23	\$42,053	\$450,000,000
Nuvotronics, Inc.	150	77	\$72,867	\$50,000,000
Ontex Operations USA, LLC	352	51	\$40,511	\$78,313,578
Prepac Manufacturing US LLC	201	-	\$45,164	\$27,100,000
Prime Beverage Group, LLC	231	-	\$65,980	\$68,000,000
Raytheon Technologies Corporation	800	-	\$68,440	\$650,000,000
Retirement Clearinghouse, LLC	300	61	\$65,946	\$4,124,024
Taysha Gene Therapies, Inc.	201	-	\$119,751	\$75,000,000
United Parcel Service, Inc.	592	2,461	\$65,063	\$316,420,857
Total	11,864	8,108	\$81,312	\$4,451,200,347

Attachment B provides historical and CY 2020 direct job creation requirements (specifically, the number of jobs to be created when the project has completed its job ramp up period, known as the "base period"). Grantees that have withdrawn or terminated from the program are not included in Attachment B. Typically, there is a lag between the time an award is made and the actual commencement of new project operations and hiring of permanent staff on which the grant is based. Many projects invest substantial time and money in construction, plant renovation, and equipment. As a result, many JDIG grantees do not create many positions in the year in which they are awarded a grant, and sometimes not for several years.

⁷ For companies that have a target investment less than \$5,000,000, the EIC generally does not include the investment requirement as a condition of the grant award.

Estimated Economic Impact

The 11,864 new direct jobs associated with CY 2020 projects affect other sectors by increasing demand for goods and services by businesses and households. These indirect and induced (multiplier) effects are estimated to add 18,113 jobs, for a total estimated employment impact of 29,977 jobs. State Gross Domestic Product is expected to increase by \$65.4 billion over the life of CY 2020 grants. The projects are expected to provide a net fiscal benefit to the state of approximately \$1.6 billion during their grant terms. A complete listing of estimated economic impacts for all active and “closed” JDIG projects is presented in Attachment B.⁸

Table 3. Comparison of CY 2020 Grantees to CY 2019 Grantees

JDIG Grantees	Total Grant Award Liability	Expected Jobs	Jobs Retained	Expected Investment	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
Total CY 2019	\$192,275,000	9,404	15,054	\$1,737,312,922	13,143	22,547	\$30,677	\$663
Total CY 2020	\$624,323,000	11,864	8,108	\$4,451,200,347	18,113	29,977	\$65,423	\$1,619
Percentage Change:	225%	26%	-46%	156%	38%	33%	113%	144%

JDIG Grant Offers Not Accepted

EDPNC Project Managers interact with many business prospects, but only those businesses that are likely to be good candidates for a grant award are encouraged to apply, as the application fee is non-refundable. If the project is not a good JDIG candidate, Project Managers work with companies to find other assistance to support locating their project in the state. In total, 30 JDIG applications were received in 2020 and 27 grants were awarded. Three companies did not proceed with their grant application. One company was awarded a grant in 2020 but had submitted their application in 2019. One company submitted their application in 2020 and their grant was awarded in 2021. There were 21 projects in CY 2020 that were estimated for a JDIG proposal but were ultimately not pursued by the company. The total proposed JDIG funding for these projects was estimated at \$114 million. A summary of this information is presented in Table 4.

Table 4. CY 2020 JDIG Grant Offers Not Accepted

Tier	Number of Proposed JDIG Grants	JDIG Amount Proposed
1	4	\$10,913,000
2	6	\$17,971,200
3	11	\$85,491,350
Total	21	\$114,375,550

⁸ “Closed” refers to grantees that have completed their JDIG terms. It does not include “terminated” or “withdrawn” grantees. There are thirty-three closed grants.

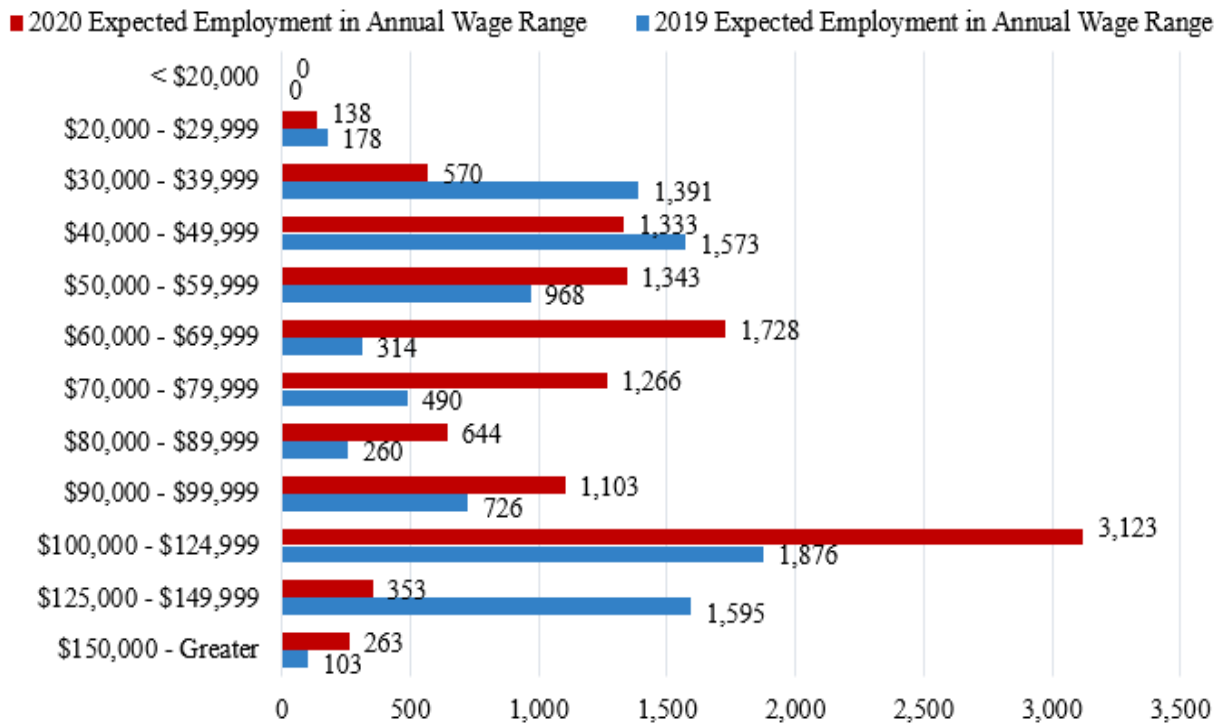
IV. General Description of Calendar Year 2020 Grantees

A project's strategic importance to the state, region and locality is considered in the EIC's grant decision-making process. Many companies offer employment, generous benefits, and long-term competitive potential. Projects also provide new employment opportunities for unemployed members of the labor force with project-relevant skills.

The industrial sectors of the projects are examined by the EIC to ensure that a project fits with the strategic plans of the state and its region. CY 2020 projects include sectors such as headquarters, scientific research and development services, biotechnology, finance, and manufacturing, among others. These projects require labor at a variety of skill levels and types -- lower-skilled assembly trades, high-skilled manufacturing production, and knowledge-intensive consumer and business services.

For all projects awarded in CY 2020, the target average annual wage of all employees is \$81,312. The CY 2020 target average annual wage at full employment is above CY 2019 grantees' target average annual wage of \$79,618. Table 5 compares the expected wage levels of CY 2020 grantees and CY 2019 grantees, along with the number of employees within certain wage ranges.

Table 5. Expected Jobs by Wage Increments: CY 2020 and CY 2019 Grantees



It is expected that 83% of CY 2020 project employees will earn over \$50,000 dollars annually vs. 67% in CY 2019. Wage information does not include some elements of employee compensation, such as health insurance, stock options, and other benefits. For all grants made, the company is required to pay at least 50% of employee health insurance premiums, although many pay more.

JDIG is the state’s flagship program for both retention and expansion of existing North Carolina companies and recruitment of new companies to the state. For existing businesses, a JDIG award not only supports new job creation, but can help protect existing jobs. Table 6 summarizes the estimated job effects and economic effects of 2020 grantees according to three classifications: “Expanding Operations,” “New Operations (Company New to NC),” and “New Operations (Company Existing in NC).” “Expanding Operations” represents companies that were awarded a JDIG for a project that is an expansion of an existing facility or a new facility in the same industrial sector as its existing North Carolina facilities. “New Operations (Company New to NC)” represents companies without a prior presence in North Carolina. “New Operations (Company Existing in NC)” represents companies with a presence in North Carolina, but whose JDIG was awarded for operations in an industrial sector that is different from that of its existing North Carolina facilities. Of the 27 projects, ten are “Expanding Operations,” twelve are “New Operations (Company New to NC),” and five are “New Operations (Company Existing in NC).”⁹ It should be noted that with respect to the Grantee Profiles in Section VI, certain companies with existing operations in North Carolina have requirements that they retain the number of positions that exist at the time of their JDIG applications before counting any new jobs as eligible for grant payments, while other companies with existing operations do not have this requirement. The JDIG statute limits grant payments to jobs filled by employees that represent a net increase in the number of the company’s employees statewide. Exemptions can be made if the EIC finds that: the increase or maintenance of employment may be measured at the level of a division or other operating unit of a business (a “Division Level Finding”), rather than at the business level; this is necessary in order to secure the project to the state; and the agreement includes terms to ensure that the business does not transfer existing positions to the project. This might be done where a company has distinct and separate operations and lines of business under different management structures. An example of a case where a division level finding may be implemented would be a company with a large number of retail facilities that is seeking to locate a new headquarters operation for its national operations, in which case the decision is unrelated to decisions about retail site location.

Table 6. Comparison of New Operations to Existing Operations, CY 2020

2018 Grantees	Total Number of Grant Awards	Total Grant Award Liability	% of Total Grant Award Liability	Expected Jobs	Expected Investment	% of Total Investment	Indirect and Induced Jobs	Total Jobs	% of Total Jobs	Estimated NC GDP Impact (millions)
New Operations (Company New to NC)	12	\$37,519,000	6%	2,582	\$779,808,578	18%	4,564	7,146	24%	\$9,616,083,189
New Operations (Company Existing in NC)	5	42,188,000	7%	1,991	\$1,602,124,024	36%	5,119	7,110	24%	\$14,632,215,984
Expanding Operations	10	544,616,000	87%	7,291	\$2,069,267,745	46%	8,430	15,721	52%	\$41,175,133,604

⁹ Industrial sectors are determined by research staff in consultation with applicants.

V. JDIG Grantee Performance

This section examines actual results of active JDIG grantees since the program's inception. In calendar year 2020, there were 166 payments made based on certified performance results.¹⁰ These payments covered performance in CY 2016 - 2019. For analysis purposes, the companies are typically considered 'reporting grantees'. This nomenclature describes the subset of companies that have been awarded a grant, created new jobs, and have reported activity for a previous calendar year to Commerce that has been certified by the Department of Revenue, and are eligible for grant payments. Companies are required to provide the EIC with detailed annual reports during each calendar year in which they are eligible for grant payments. The reports document company compliance with performance requirements of their respective CEDAs. The companies must provide the EIC with information on the number of eligible jobs created, existing positions retained, wages paid for eligible positions, investment made, certification of employee health insurance, and fulfillment of environmental, tax, and OSHA requirements. Companies forgo a year's grant payments for failure to achieve 80% compliance with the minimum requirements, based on a weighted average of performance factors, and may receive a pro-rated payment for compliance between 80% and less than 100%. If a company fails to achieve 100% of the minimum performance requirement for 3 consecutive years during its base period, the company is ineligible for a payment. At certain points of non-compliance, a company may lose its grant entirely.

Attachment C displays the JDIG annual grant performance results that were certified in CY 2020. All of the results are for prior years' performance and are included because they were certified in 2020. In 2020, Commerce and the EIC reviewed, certified, and awarded 166 payments for CY 2016 - CY 2019 grantee performance.

Distribution of Grants

An important goal of JDIG and other state incentive programs is the geographic distribution of benefits across the state. The JDIG program has two mechanisms to fulfill this goal. First, the Committee takes into account the economic characteristics of counties when awarding grants and setting grant terms. Second, for projects locating in tier 3 or tier 2 counties (relatively less economically distressed counties), a portion of the payment otherwise due to the grantee is instead paid into the Utility Account to fund economic development in more economically distressed areas, primarily in tier 1 and 2 counties.¹¹ For projects in tier 3 counties, 25% of the total payment due goes to the Utility Account and for projects in tier 2 counties, 10% of the total payment goes to the Utility Account. House Bill 117 changed the tier 2 county percentage from 15% to 10% as of October 1, 2015. The annual deposits to the Utility Account will increase as more JDIG grants

¹⁰ These grantees were certified and paid for CY 2016 - 2019 performance. A company can be included in this count more than once because multiple years of performance were certified and paid in 2020. Actual participants in 2019 may exceed the amount listed, but the exact performance and payments numbers cannot be established until reported results have been certified.

¹¹ Utility Account funds may be used for construction or improvements to water, sewer, gas, telecommunications, high-speed broadband, electrical utility distribution lines or equipment, or transportation infrastructure, for existing or proposed eligible industrial buildings in economically distressed counties. These funds are to be used exclusively in tier 1 and 2 counties with the exception that a maximum of \$100,000 may be used for emergency development assistance to a county experiencing a major economic dislocation. G.S. 143B-437.01.

become eligible for disbursements. Projects funded through this account are not directly linked to individual JDIG grants.

The Utility Account assists local governments in tier 1 and tier 2 counties. Program Requirements: Funds may be used for construction or improvements to water, sewer, gas, telecommunications, high-speed broadband, transportation infrastructure or electrical utility lines and for equipment for existing or proposed industrial buildings. To be eligible for funding, the infrastructure is required to be on the building site or if not located on the site, directly related to the operation of the specific industrial activity. In CY 2020, eight projects were funded by the Utility Account, totaling just over \$8 million. 51% of the funding dollars were awarded to Tier 1 counties. Table 7 lists each project funded by the Utility Account in CY 2020. A detailed description of each project can be found in the “Grantee Profile” section on page 26.

Table 7. CY 2020 Utility Account Awards

County/City-Town (Grantee)	County	Tier	Firm / Site	Award Amount
Louisburg	Franklin	2	Louisburg Industrial Park	\$2,439,100
Cumberland	Cumberland	1	Cumberland County Industrial Park	\$1,946,511
Troy	Montgomery	1	Wright Foods Bilhen Pump Station	\$1,095,000
Columbus	Columbus	1	Southeast Region Park	\$886,983
Transylvania	Transylvania	2	Gaia Herbs Sewer Expansion	\$880,750
Craven	Craven	2	Craven County Industrial Park	\$352,500
Kernersville	Forsyth	2	National Pipe and Plastic	\$330,975
Kinston	Lenoir	1	Jetstream Aviation	\$187,300
Total				\$8,119,119

Figure 1 and 2 summarize the distribution of JDIG grants and Utility Account Awards by county since the JDIG program inception in 2003.¹² Figure 3 and 4 summarize the distribution of the amount of JDIG grants and Utility Account awards by county.¹³

¹² All JDIG awards including those terminated. In instances where a project received one grant for locating facilities in multiple counties, each county is shown as receiving one award. For this reason, the total number of grant awards represented on this map is greater than the actual number of grants awarded.

¹³ All JDIG awards including those terminated. In instances where a project received one grant for locating facilities in multiple counties, each county is awarded an equal proportion of the total grant.

Figure 1. Location of JDIG Awards, CY 2003-2020

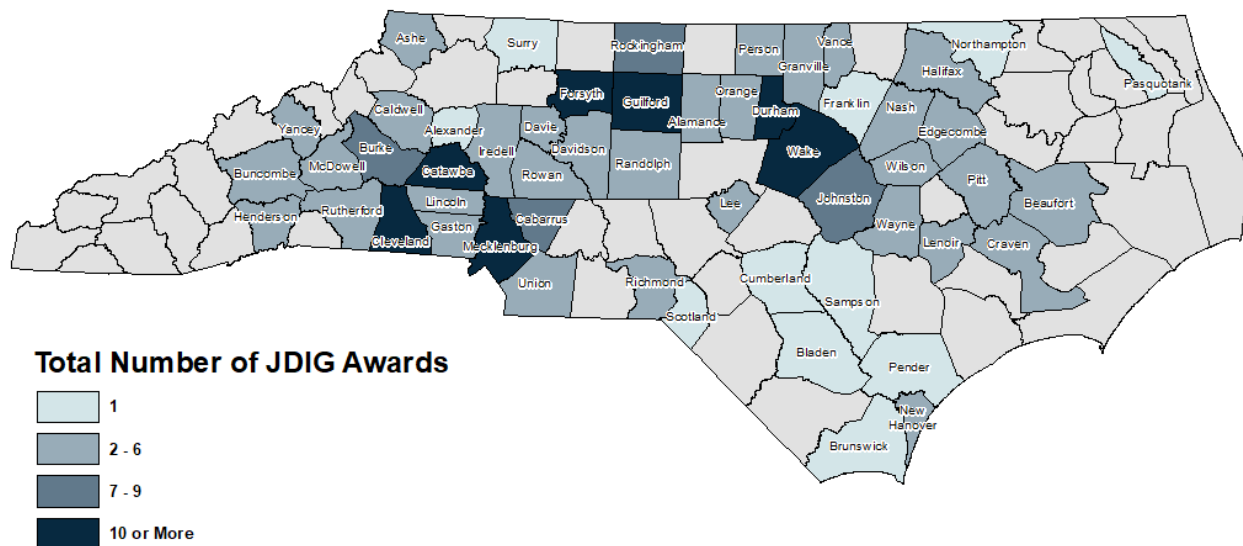


Figure 2. Location of Utility Account Awards, CY 2006-2020

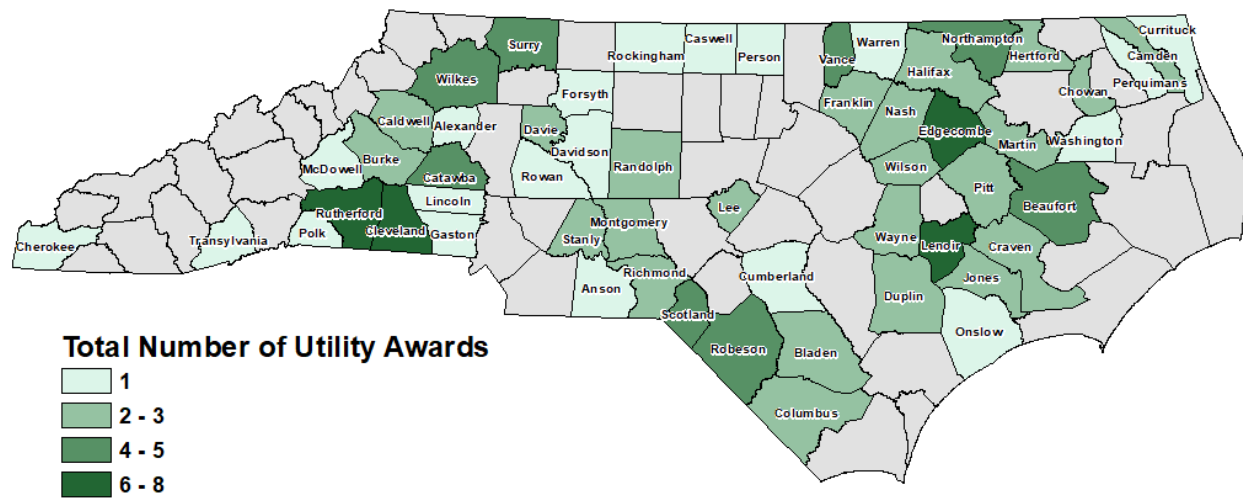
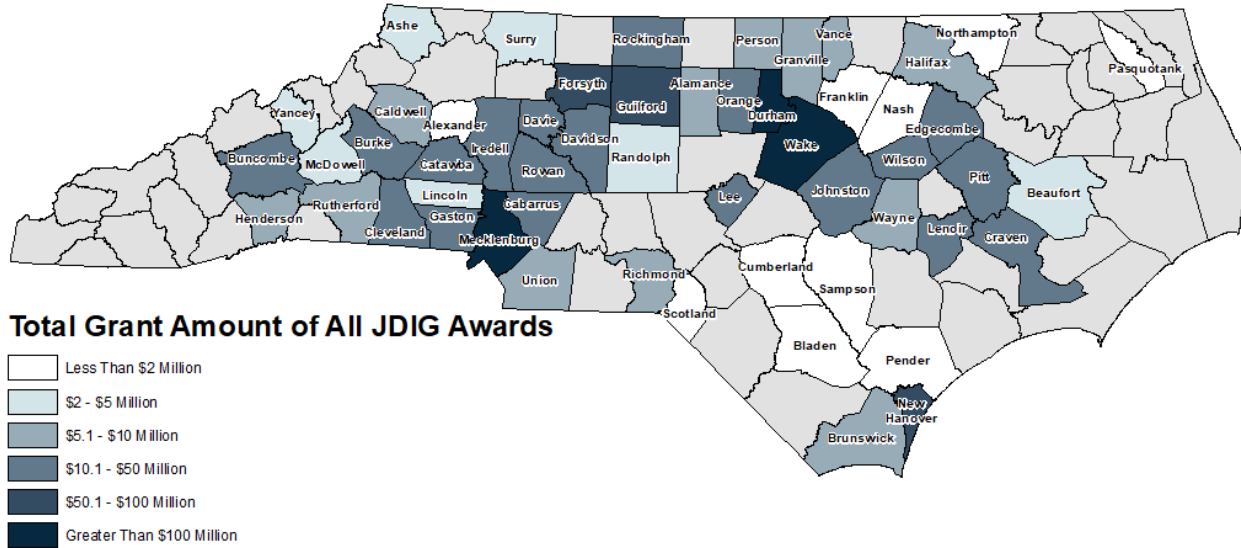
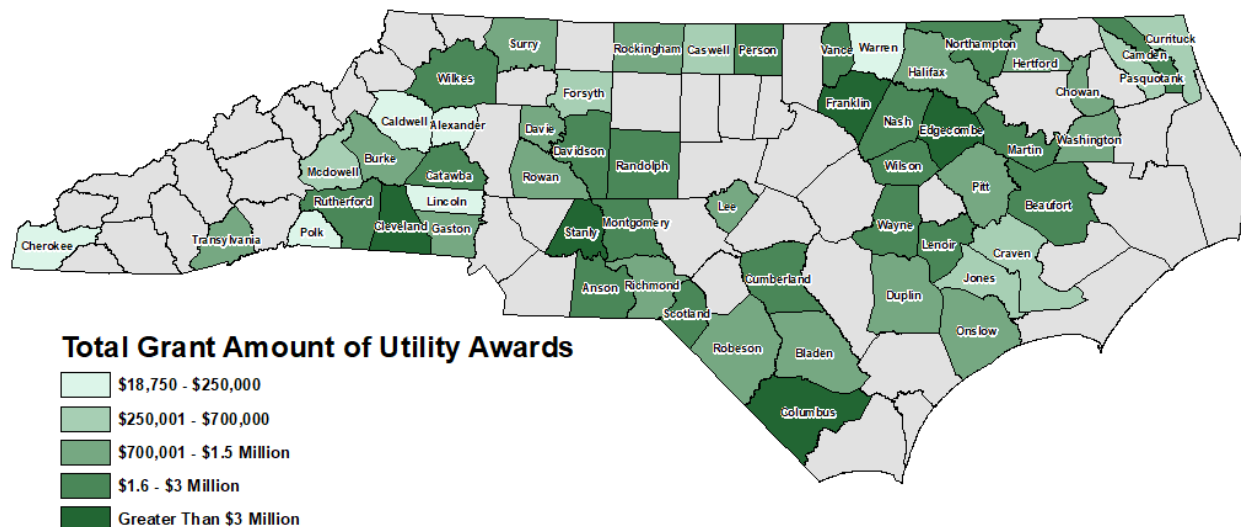


Figure 3. Location of JDIG Awards by Amount of Grants, CY 2003-2020



Note: Figure 3 shows the total grant amount of JDIG awards in each county. For projects in tier 3 counties, 25% of the total payment due goes to the Utility Account and for projects in tier 2 counties, 10% of the total payment goes to the Utility Account. House Bill 117 changed the tier 2 county percentage from 15% to 10% as of October 1, 2015. JDIG is a continual funding source for the Utility Account. Individual projects funded from the Utility Account are not directly linked to a specific JDIG Award.

Figure 4. Location of Utility Account Awards by Amount of Grants, CY 2006-2020



Note: Figure 4 shows the award amount for projects funded by the Utility Account in each county since the JDIG program began allocating funding to this account. The Utility Account is continually funded by JDIG payments to grants in Tier 2 and Tier 3 counties. Individual projects funded from the Utility Account are not directly linked to a specific JDIG Award.

Environmental Impact

All JDIG projects related to manufacturing are screened for necessary environmental permits and reviewed for potential environmental impacts. Commerce works closely with the Department of Environmental Quality (DEQ) staff during the JDIG review process. Upon receipt of an application related to a manufacturing project, Commerce forwards a copy to the staff environmental consultant, who prepares a memo and a due diligence report for consideration by the EIC. To date, there has been no indication that any existing grantee will experience difficulty obtaining needed permits, nor have there been significant concerns regarding the environmental impacts of existing projects. In addition, all grantees are required to certify they have received all required environmental permits when filing their annual report with the EIC.

VI. Grantee Profiles for Calendar Year 2020

JDIG Grants

For information regarding the specific job creation, wages, investment, and location of these projects please refer to Tables 1 and 2.

American Fuji Seal, Inc.

Headquartered in Japan, Fuji Seal Group, the company's parent, began manufacturing seals in 1958 and has developed into a professional packaging manufacturer.

AFS is adding additional capacity to meet market demand for its Shrink Sleeve Label business. This project involves the printing of flexible film and conversion for manufacture of shrink sleeve labels. With operations in CA, NJ and KY, this site will be the fourth North American location.

The company considered four other potential sites: Jeffersonville, IN; Bardstown, KY; Northern Kentucky area; and Dallas, TX.

Audentes Therapeutics, Inc.

Audentes is a leading AAV-based (Adeno-Associated Virus) genetic medicines company focused on developing and commercializing innovative medicines for serious rare neuromuscular diseases. Its product candidates are showing promising therapeutic profiles in clinical and preclinical studies across a range of neuromuscular diseases.

Audentes is expanding its manufacturing capacity and capability. At application, the company had a manufacturing facility in South San Francisco.

The North Carolina facility will be the company's second large-scale manufacturing facility. The team at the proposed site will play a critical role in supplying gene therapy products for clinical and commercial use on a global scale.

The company considered several potential sites in Northern California in the vicinities of Sacramento and Vacaville.

Bandwidth Inc.

Bandwidth is a communications platform as a service (CPaaS) company that has proudly called Raleigh home for the past 18 years.

Bandwidth's new headquarters location and the new employees will help fuel the continued growth of the business within the US and internationally. The new campus will be somewhere in the range of 400,000 to 500,000 square feet and will encompass business and office functions (HR, legal, internal IT, purchasing, etc.) as well as a variety of employee amenities.

Bandwidth Inc. is headquartered in Raleigh, NC and also has office locations in Denver, CO and Rochester, NY. The company is contemplated expanding both of these existing offices.

Beam Therapeutics Inc.

Beam Therapeutics is a biotechnology company developing precision genetic medicines through the use of base editing. Beam's proprietary base editors create precise, predictable, and efficient single base changes, at targeted genomic sequences, without making double-stranded breaks in the DNA.

The project facility will be utilized for clinical and commercial manufacturing constructed to accommodate processing of the following: cell therapy, mRNA, sgRNA intermediates, as well as gene therapy products.

Beam Therapeutics considered the four major biotechnology labor markets along the eastern seaboard (Massachusetts, Philadelphia, Maryland and North Carolina) for the location of its initial cell & gene therapy manufacturing facility.

BioAgilytix Labs, LLC

Founded in Durham in 2008, BioAgilytix is a lab-based, contract research organization ("CRO") with a focus in providing large molecule bioanalytical services for clinical trials.

The company is in the midst of rapid growth, which is expected to continue through 2027 and beyond. With all three of its facilities projected to reach capacity by the end of 2021, BioAgilytix has aggressive expansion plans over the next several years.

BioAgilytix has two US locations: one in Durham, NC and one in Boston, MA. The company identified several specific properties in the greater Boston area that were

attractive expansion possibilities at competitive pricing, including locations in Woburn, MA and Bedford, MA.

Centene Management Company LLC

Centene Corporation, a Fortune 100 company, is a leading multi-national healthcare enterprise that is committed to people living healthier lives. Centene offers affordable and high-quality products to nearly 1 in 15 Americans across all 50 US states, including Medicaid and Medicare members as well as individuals and families served by the Health Insurance Marketplace, the TRICARE program, and individuals in correctional facilities.

Centene is expanding its US-based, east coast presence with this significant regional headquarters/IT-centric office project. This project will continue to further Centene's growth plans for a more significant presence in the eastern United States. This campus-like office project will entail the development and construction of over 1 million square feet of new class A office space together with a sizable new data center with eventual capacity for more than 5,700 employees.

The two primary geographic areas outside of NC where Centene pursued a suitable location for this regional headquarters/office campus project are Tampa, FL and York County, SC.

Chick-fil-A Supply, LLC

Founded in 1967 by S. Truett Cathy, Chick-fil-A is the largest quick service chicken restaurant chain in the country and one of the nation's largest privately held restaurant chains with more than 2,400 restaurants in 47 states.

Chick-fil-A currently utilizes third-party distributors to supply its locations and plans to move its distribution in-house to better serve its restaurants. The North Carolina location will be the company's second in-house distribution center. The company plans to construct a facility that will include cold-storage and a vehicle maintenance facility. It is estimated that this distribution center will serve 175 restaurants in the Southeast United States.

Chick-fil-A Supply evaluated locations throughout the United States for this second in-house distribution center. In addition to North Carolina, the shortlist of locations included Ohio, Indiana, and Texas.

Clorox Services Company

The Clorox Company is a leading multinational manufacturer and marketer of consumer and professional products with about 8,800 employees worldwide and fiscal year 2020 sales of \$6.7 billion. Clorox markets some of the most trusted and recognized consumer brand names.

This project is the relocation of The Clorox Company's Better Health VMS brand headquarters and expansion of operations. The Better Health VMS brand focuses on vitamins, minerals, supplements and other health products for consumers. The company

will relocate the Better Health VMS headquarters to Durham, expand the existing Durham corporate facility and create a new research and development facility.

In addition to North Carolina, the company considered the Atlanta, GA metro region for the Better Health VMS headquarters and the associated employment growth.

Eastern Wholesale Fence LLC

Founded in 1971, Eastern Wholesale Fence LLC, is headquartered in Medford, NY. The company is an extruder, manufacturer, and distributor of fence products throughout the Eastern U.S. Eastern sells only to the fence trade, distributors, big box stores, fence fabricators, and retailers.

The company will create a manufacturing center of excellence at the new North Carolina site. This facility will manufacture, extrude, fabricate and distribute fence products throughout the Eastern U.S.

The competition for the project was South Carolina.

Eli Lilly and Company

Eli Lilly and Company was incorporated in 1901 in Indiana to succeed the drug manufacturing business founded in Indianapolis, Indiana, in 1876 by Colonel Eli Lilly. The company discovers, develops, manufactures, and markets human pharmaceutical products as part of its bio-medicines, diabetes, and oncology business areas.

The project is an integrated life science GMP-compliant manufacturing operation with associated warehouse, QA/QC, office administration and utility support areas. The facility will provide drug product formulation & filling capacity, device assembly, and final packaging of both currently marketed and late-stage pipeline candidates. Specific manufacturing activities targeted for this facility are planned to include Trulicity and Tirzepatide.

In addition to North Carolina, other finalist states were Indiana (Indianapolis) and Pennsylvania (Philadelphia).

Evans Food Group Ltd. d/b/a Benestar Brands

Evans Food, is the leading manufacturer of pork rinds, serving US and international markets. The company is vertically-integrated and manages various brands, as well as co-packing, private label and pallet sales. Founded in 1947, the company is headquartered in Chicago and currently operates six production facilities.

In an effort to grow its snack food business, Evans Food is establishing a new production facility in the Southeastern US, primarily in support of its growing Tortilla Chip brand. The new facility will be the company's newest and most modern production facility.

Three preferred sites were identified: Cleveland County, NC, Cherokee County, SC and York County, SC.

Farmina Pet Food USA, LLC

Farmina was founded in 1965 in Italy by Francesco Russo and began as a company focusing on animal nutrition. In 1999, Angelo Russo shifted the focus of the company to pet food that targeted the well-being of pets. Since then, the company has manufactured pet food for cats and dogs that uses only natural antioxidants and no GMOs.

This facility is the company's first North American manufacturing facility, and will produce high-end, all-natural dry pet food. The project will also include the company's North American headquarters and although the facility will primarily be for manufacturing, the company will conduct research & development on site, as well as some warehousing activities.

The competition for this project were three sites in North Carolina, South Carolina, and Georgia.

GoldenHome International Inc.

Goldenhome specializes in R&D, manufacturing, sales, installation, and services of integrated kitchen cabinets and customized furnishings. Goldenhome International Inc. is Xiamen Goldenhome Co., Ltd.'s wholly-owned subsidiary in the USA.

The company's parent is launching a production base and headquarters in the USA in 2020 and building a North American HQ (operation center), and intelligent manufacturing production base for cabinets, closets, and vanities. The project also includes a showroom, research and development center, training center, and an east coast distribution center.

The company began the project's site-selection process in the fall of 2018 and was originally focused on the geographic regions of the southwestern and southeastern United States. The company narrowed the project's geographic focus to the greater Charlotte Region, with finalist sites identified in Rock Hill, SC (York County) and Concord, NC (Cabarrus County).

Grail, Inc.

Grail, Inc. has developed a commercial blood based, multi-cancer early detection test that detects cancer early by combining high-intensity sequencing with techniques of modern data science in over 100,000 targeted genomic regions. Grail's custom-built bioinformatics pipeline processes raw data generated from the Multi-Cancer assay to generate cancer classification results and if positive signal is present, provide a ranking of the predicted cancer tissue(s) of origin.

In addition to processing the commercial blood based multi-cancer early detection test, the laboratory/facility, once established will also be utilized to process future clinical studies.

With the anticipation of increased product development, scientific, commercial, and administrative personnel coming on board, Grail initiated a location strategy study within the U.S. to analyze the optimal location to construct an approximate 200,000 sq. ft. lab/warehouse/office facility to process their commercial blood based multi-cancer early detection test samples.

The location challenge that Grail, Inc. is ultimately trying to solve for, is to find the most suitable location that will optimize a series of qualitative and quantitative factors underpinning their groundbreaking cancer diagnostics program. Qualitative drivers include industry alignment; talent access/quality/sustainability; compatible business climate and infrastructure; and overall site suitability and ease of implementation. Quantitative evaluation was focused on long-term competitive operating costs, across a wide battery of recurring and one-time costs. In addition, the unique character of Grail's process in bio-tech diagnostics and big data analytics required careful consideration of future customer dynamics, depth and breadth of the local Life Science eco-system and logistics around supplier management.

After a national search of all major Life Science eco-systems at the metro level, a semi-finalist list of candidate locations was presented to senior management. The project team then down selected to a final four set of metro level solutions. A Board level decision was made to move ahead with two finalist locations, Durham, NC and Houston, TX.

Grifols Therapeutics LLC II

Grifols Therapeutics and Grifols Worldwide are part of the global healthcare company, Grifols, S.A. (collectively "Grifols"). Grifols is a leading supplier of medicines derived from human plasma and diagnostic technologies used to screen whole blood and plasma for infectious agents.

To help meet the growing demand for plasma-derived medicines, Grifols Therapeutics is constructing a new plasma fractionation facility and plasma logistic center (PLC). Grifols Worldwide, will provide personnel and expertise necessary to operate the PLC. To support these new facilities, a central utility area will also be constructed on the Clayton campus.

Both Clayton, NC and San Marcos, TX were under consideration for the project location.

Grover Gaming, Inc.

Founded in Greenville, NC with offices in six states, Grover Gaming is a software development and design company that specializes in electronic gaming throughout the United States and Canada.

This project will create a new headquarters campus that will house all corporate operations of the company and all in-house design and development of its software.

In addition to North Carolina, the company considered locating this project in Ohio.

Intercontinental Capital Group, Inc.

ICG is a New York City based direct lending mortgage bank specializing in home financing for one to four family residential properties. ICG is licensed in 25 states, as well as licensed by the U.S. Department of Housing and Urban Development.

Full company operations will occur at the North Carolina site, including Call Center, Information Technology, Client Services, Marketing/Sales, HR, and Executive Management.

In addition to NC, the company considered at sites in Indianapolis, IN and Richmond, VA.

Merchants Distributors, LLC II

MDI is a wholesale grocery distributor, founded in 1931, headquartered in Hickory, NC. The company distributes to over 600 retail stores both food and non-food products. The company also provides retail support services including retail automation services, advertising planning and placement, retail price hosting along with other services.

MDI is expanding its distribution services by renovating an existing facility and adding approximately 200,000 new square feet. The expanded facility will use technology and automation to improve operations and support the rapid growth of the business.

In addition to North Carolina, MDI evaluated alternative sites in both South Carolina and Georgia where the company owns other distribution facilities.

Nestle Purina PetCare Company

Headquartered in St. Louis, Missouri, NPPC is an American subsidiary of Nestlé S.A., which is a European multinational food and drink manufacturing and processing company headquartered in Switzerland. The company produces and markets pet food, treats and cat litter.

Due to market demand, NPPC is opening a new pet food manufacturing facility. The NC site was a vacant former brewery located in Eden, NC. The Eden site includes approximately 40 buildings that comprise approximately 1.3 million square feet of building space. The company's plan calls for the demolition of certain portions of the existing facility, renovation of the facility and reuse a portion of the building square footage. The project site sits on over 1300 acres.

The company also considered sites in Batavia, OH and Richmond, KY.

Nuvotronics, Inc.

Nuvotronics was founded in 2008 with a vision to revolutionize microelectronics hardware. Nuvotronics is a provider of microfabricated radio frequency (RF) products. Based in Durham, North Carolina, Nuvotronics' patented PolyStrata technology enables the design and production of uniquely packaged RF devices, such as antennas, filters, and combiners, all of which are components in the company's advanced technology product offerings.

The North Carolina facility will manufacture microelectronic microwave components for communication to enable 5G networks and other applications.

Nuvotronics is considered both Huntsville, AL and Durham, NC for this project.

Ontex Operations USA, LLC

Ontex Global is an international personal hygiene group that engineers and makes high quality products for baby care, feminine care and adult care. Ontex Operations (formerly operating under the name Valor Brands) was acquired by the Ontex Group in 2016.

The company has grown over 10% per year and anticipates double-digit annual growth over the next five years. The company is increasing its share of the market in the US through an expansion of its product range and a broadly appealing value proposition in its competitive space. The company plans to strategically optimize its supply chain by locating its manufacturing closer to end customers and consumers.

The company has narrowed its search to three states and seven potential sites spread throughout North Carolina, South Carolina and Georgia.

Prepac Manufacturing US LLC

Prepac Manufacturing LTD was incorporated in Vancouver BC in 1979. Since that time, it has grown organically to become one of North America's largest ready-to-assemble furniture manufacturers and e-commerce "drop-ship" (direct to consumer) specialists. Its product categories include bedroom, entertainment, entryway, home office, living/dining room, and utility storage furniture.

Prepac Manufacturing LTD has a long-established history of growth. To fuel further growth and provide more opportunities in 2021, the guarantor is expanding its operations through significant investment in a manufacturing and distribution facility in the Eastern United States.

The North Carolina facility will manufacture furniture and storage products such as entryway, bedroom, home office, and living room furniture.

The selection process for a suitable Eastern North American location took a number of factors into consideration and after a detailed review of multiple locations in the US, the company has shortlisted two states, Pennsylvania and North Carolina.

Prime Beverage Group, LLC

Prime Beverage is in the co-packing processing industry. Co-packing involves a company outsourcing a product, in this case beverages, for mixing, canning, packaging and warehousing to be distributed for consumer use.

Prime Beverage Group is the culmination of several beverage industry leaders coming together at the request of the industry itself and starting a new co-packing company to service the unmet industry needs. The company is opening a new state of the art production facility to fill cans under contracts with brand name companies to service the drink industry.

The site selection process was narrowed down to the Charlotte Region with the competing site located in Rock Hill, SC.

Raytheon Technologies Corporation

United Technologies Corporation was incorporated in Delaware in 1934. On April 3, 2020, United Technologies Corporation (“UTC”) and the Raytheon Company merged; thereafter, the surviving corporation, UTC changed its name to Raytheon Technologies Corporation (“RTX”). Pratt & Whitney (P&W), a division of RTX, is among the world’s leading suppliers of aircraft engines for the commercial, military, business jet and general aviation markets. Pratt & Whitney produces and develops families of large engines for wide- and narrow-body and large regional aircraft in the commercial market and for fighter, bomber, tanker and transport aircraft in the military market.

The development of new engines and improvements to current production engines present important growth opportunities. P&W is expanding its footprint by adding a new, aerospace parts manufacturing facility.

Over the last 18 months, the company has searched across the United States to find a location that will meet its requirements for its proposed manufacturing facility. In addition to North Carolina, other finalist states were South Carolina and Tennessee.

Retirement Clearinghouse, LLC

RCH is a fin-tech company that was founded in 2001. The company provides employee retirement transition services, helping protect employee retirement savings when transitioning from one job to another. Through its existing partnerships with 401(k) Record Keepers, Third Party Administrators, and Plan Sponsors, RCH has relationships with over 25k company retirement plans, providing its services to their current and former employees.

RCH provides enhanced services targeted to the estimated six million annual American job-changers who traditionally cash out their retirement savings. Due to a unique exemption by the Department of Labor, the company’s auto portability technology, and

significant new contracts, RCH is on the verge of meteoric growth. For this rapid expansion, RCH is expanding its headquarters and corporate office.

RCH explored sites in North Carolina as well as York County and Lancaster County sites in South Carolina.

Taysha Gene Therapies, Inc.

Taysha Gene Therapies, currently headquartered in Dallas Texas, is focused on discovering, developing, and commercializing gene therapies for treatment of monogenic diseases of the central nervous system (CNS), both in rare and large patient populations.

This project will allow the company to develop and enhance one of the strongest gene therapy pipelines in the industry. Taysha Gene Therapies currently holds a pipeline of 18 programs. Taysha's lead candidate is called TSHA-101, which seeks to treat a condition called GM2 Gangliosidosis, a disorder in which lipid accumulation destroys nerves in the brain and spinal cord, along with several product candidates in IND-enabling studies.

Taysha is leasing approximately 160,000 square feet, which will expand the company's capabilities by launching a manufacturing site to support its commercial launch.

Taysha Gene Therapies is explored sites in both Dallas, TX and Durham, NC for this project.

United Parcel Service, Inc.

Founded August 28, 1907, United Parcel Service, Inc. is a package delivery company, which provides global package delivery and supply chain management services. The company operates its business through three segments: U.S. Domestic Package segment provides in-time definite, money-back guaranteed, small package delivery services also offers a spectrum of U.S. domestic guaranteed ground and air package transportation services.

The project entails a Greensboro hub modification project to upgrade the company's existing infrastructure to meet its needs, including updating existing conveyor equipment, which is used to move both incoming and outgoing packages rapidly to the proper semi-trailer and/or package delivery vehicle. The Mebane/Graham portion of the project will house a package car facility that will outfit 180 package cars. Both the upgraded hub and the new package car center will be able to take in both incoming and outgoing packages from various hubs throughout the region.

In addition to North Carolina, the company considered Memphis, TN as a possible location for this project.

Utility Account Awards

Craven County – Tier 2

Craven County requests a grant to assist in the construction of water and sewer infrastructure at the county's industrial park. At approximately 60 acres, the site is situated at the intersection of US 70 and Clarks Road. The county has received interest in the site but the lack of infrastructure has hindered the county's ability to successfully recruit.

City of Kinston – Tier 1

The City of Kinston seeks financial support in an effort to increase water pressure for Jetstream Aviation. The aircraft maintenance and refurbishment company believes it will create 145 jobs over the next three years but the building currently lacks the water pressure needed to provide adequate fire suppression. Lenoir County is the state's 15th most distressed.

Columbus County – Tier 1

Columbus County is seeking funds to provide increased water flow to Helena Chemical, who recently completed a move to a new 40-acre site located in the Southeastern Region Park (SERP). By designing the project to complete a loop, the line will also open 130 acres for future economic development at the other end of the park, which is already served by sewer, electric, gas and rail.

Cumberland County – Tier 1

Cumberland County seeks funds to assist in providing sewer to a critical piece of its economic development strategy. The infrastructure would immediately serve 100 acres and represents a joint venture with the private sector that will support up to 1.1 million square feet of new industrial space. The site will be served by a 15-inch line with 8,600 feet required to access the entire park. Cumberland County is the state's 17th most distressed location.

Louisburg – Tier 2

The Town of Louisburg requests a grant to assist in the construction of water and sewer infrastructure, as well as industrial access, at the county's industrial park. At approximately 70 acres, the site is situated at the geographic center of the county. The town has made the site a critical piece of its economic development strategy and intends to commit additional resources focused on recruitment.

Town of Kernersville – Tier 2

The Town of Kernersville seeks funding to assist National Pipe and Plastics in its effort to expand in North Carolina. A significant employer to the community, National Pipe is faced with a decision to invest in upgrading its facility in Kernersville or to roll up operations and increase capacity at its New York location. Without assistance in infrastructure, the company has stated it will leave the state.

Town of Troy – Tier 1

The Town of Troy seeks funds to replace and upgrade a failing pump station. The improved infrastructure will allow Wright Foods to execute its plans to expand production as well as serving the needs of other industry and a planned industrial park. With the existing gravity sewer already at capacity and experiencing surcharges, additional capacity and uninterrupted operation is critical to the town's economic development efforts. The upgrades include a new, larger pump station, and 3,300 feet of gravity sewer line.

Transylvania County – Tier 2

Transylvania County is seeking funds to extend the Town of Rosman's sewer approximately 3.5 miles to serve Gaia Herbs, one of the county's largest private-sector employers. The company operates four facilities in the region, including its headquarters, production facility, and two separate warehouses. Collectively, the company employs 260 individuals. The company currently handles its wastewater through either treating it onsite or trucking industrial waste. As a result, expansion is limited unless there are upgrades that would allow the company to tie into the Town of Rosman.

VII. Conclusion

The JDIG program has been a widely used tool in the competitive incentives market for attracting investment to North Carolina. The jobs, investment, and spending of projects supported by JDIG grants are believed to enhance the strategic economic development of the state as well as increase revenues to the state's general fund. The program explicitly supports development in economically distressed areas of the state by funding the Utility Account, which provides assistance to local government units in creating jobs. For projects in tier 3 counties, 25% of the total JDIG payment due goes to the Utility Account and for projects in tier 2 counties, 10% of the total payment goes to the Utility Account. Over \$8 million in Tier 1 and Tier 2 infrastructure projects were funded by the Utility Account in 2020.

Attachment A1. Maximum Annual State Liability under JDIG Awards Made in CY 2020

Company Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037 - 2061	Total
American Fuji Seal, Inc.			\$34	\$38	\$59	\$63	\$82	\$82	\$82	\$82	\$82	\$82	\$82	\$82					\$850
Audentes Therapeutics, Inc.	\$71	\$153	\$257	\$354	\$413	\$413	\$413	\$413	\$413	\$413	\$413	\$413							\$4,139
Bandwidth Inc.				\$1,437	\$2,272	\$2,850	\$3,640	\$4,105	\$4,105	\$4,105	\$4,105	\$4,105	\$4,105	\$4,105	\$4,105				\$43,039
Beam Therapeutics Inc.				\$166	\$217	\$307	\$403	\$403	\$403	\$403	\$403	\$403	\$403	\$403	\$403				\$4,317
BioAgilytix Labs, LLC				\$957	\$1,281	\$1,632	\$2,014	\$2,412	\$2,412	\$2,412	\$2,412	\$2,412	\$2,412	\$2,412	\$2,412				\$25,180
Centene Management Company LLC *				\$836	\$1,733	\$2,692	\$3,717	\$4,813	\$5,988	\$7,243	\$8,582	\$10,019	\$13,099	\$13,099	\$13,099	\$13,099	\$13,099	\$327,475	\$438,593
Chick-fil-A Supply, LLC			\$72	\$127	\$135	\$146	\$157	\$157	\$157	\$157	\$157	\$157	\$157	\$157					\$1,736
Clorox Services Company		\$88	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258	\$258						\$2,926
Eastern Wholesale Fence LLC		\$64	\$80	\$100	\$106	\$106	\$106	\$106	\$106	\$106	\$106	\$106	\$106						\$1,198
Eli Lilly and Company				\$252	\$439	\$604	\$963	\$1,166	\$1,166	\$1,166	\$1,166	\$1,166	\$1,166	\$1,166	\$1,166				\$11,586
Evans Food Group Ltd. d/b/a Benestar Brands			\$50	\$72	\$91	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111				\$1,212
Farmina Pet Food USA, LLC			\$55	\$119	\$140	\$151	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171					\$1,833
GoldenHome International Inc.			\$43	\$65	\$86	\$144	\$144	\$144	\$144	\$144	\$144	\$144	\$144	\$144					\$1,490
Grail, Inc.			\$273	\$335	\$446	\$646	\$646	\$646	\$646	\$646	\$646	\$646	\$646	\$646	\$646				\$6,868
Grifols Therapeutics LLC II						\$122	\$313	\$388	\$491	\$696	\$696	\$696	\$696	\$696	\$696	\$696	\$696		\$6,882
Grover Gaming, Inc.			\$48	\$116	\$198	\$274	\$355	\$355	\$355	\$355	\$355	\$355	\$355	\$355	\$355				\$3,476
Intercontinental Capital Group, Inc.		\$205	\$410	\$615	\$821	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026						\$10,259
Merchants Distributors, LLC II			\$57	\$80	\$100	\$123	\$123	\$123	\$123	\$123	\$123	\$123	\$123	\$123	\$123				\$1,344
Nestle Purina PetCare Company			\$100	\$200	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401				\$4,310
Nuvotronics, Inc.			\$37	\$75	\$112	\$149	\$149	\$149	\$149	\$149	\$149	\$149	\$149	\$149					\$1,565
Ontex Operations USA, LLC			\$127	\$180	\$228	\$274	\$274	\$274	\$274	\$274	\$274	\$274	\$274	\$274					\$3,001
Prepac Manufacturing US LLC		\$84	\$128	\$175	\$217	\$217	\$217	\$217	\$217	\$217	\$217	\$217	\$217						\$2,340
Prime Beverage Group, LLC				\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270	\$270				\$3,240
Raytheon Technologies Corporation				\$985	\$1,547	\$1,645	\$1,747	\$1,850	\$1,850	\$1,850	\$1,850	\$1,850	\$1,850	\$1,850	\$1,850				\$20,724
Retirement Clearinghouse, LLC		\$49	\$115	\$247	\$369	\$447	\$447	\$447	\$447	\$447	\$447	\$447	\$447						\$4,356
Taysha Gene Therapies, Inc.		\$149	\$388	\$597	\$597	\$597	\$597	\$597	\$597	\$597	\$597	\$597	\$597						\$6,507
United Parcel Service, Inc.		\$62	\$572	\$742	\$1,072	\$1,113	\$1,113	\$1,113	\$1,113	\$1,113	\$1,113	\$1,113	\$1,113						\$11,352
Total	\$71	\$854	\$3,104	\$9,398	\$13,608	\$16,781	\$19,857	\$22,197	\$23,475	\$24,935	\$26,274	\$27,711	\$30,378	\$26,614	\$24,001	\$13,795	\$13,795	\$327,475	\$624,323

Notes: Values shown in thousands; * Centene Management Company LLC is a transformative grant. Amounts shown reflect estimates based on company's hiring schedule. There are no statutory caps for a transformative grant.

Attachment A2. Maximum Annual Grant Amount Payable to CY 2020 Grantees

Company Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037-2061	Total
American Fuji Seal, Inc.			\$31	\$34	\$53	\$57	\$74	\$74	\$74	\$74	\$74	\$74	\$74	\$74					\$765
Audentes Therapeutics, Inc.	\$64	\$138	\$231	\$319	\$372	\$372	\$372	\$372	\$372	\$372	\$372	\$372							\$3,725
Bandwidth Inc.				\$1,078	\$1,704	\$2,138	\$2,730	\$3,079	\$3,079	\$3,079	\$3,079	\$3,079	\$3,079	\$3,079	\$3,079				\$32,279
Beam Therapeutics Inc.				\$125	\$163	\$230	\$302	\$302	\$302	\$302	\$302	\$302	\$302	\$302	\$302				\$3,238
BioAgilytix Labs, LLC				\$718	\$961	\$1,224	\$1,511	\$1,809	\$1,809	\$1,809	\$1,809	\$1,809	\$1,809	\$1,809	\$1,809				\$18,885
Centene Management Company LLC *				\$627	\$1,300	\$2,019	\$2,788	\$3,610	\$4,491	\$5,432	\$6,437	\$7,514	\$11,789	\$11,789	\$11,789	\$11,789	\$11,789	\$294,728	\$387,890
Chick-fil-A Supply, LLC			\$65	\$114	\$122	\$131	\$141	\$141	\$141	\$141	\$141	\$141	\$141	\$141					\$1,562
Clorox Services Company		\$66	\$194	\$194	\$194	\$194	\$194	\$194	\$194	\$194	\$194	\$194	\$194						\$2,195
Eastern Wholesale Fence LLC		\$58	\$72	\$90	\$95	\$95	\$95	\$95	\$95	\$95	\$95	\$95	\$95						\$1,078
Eli Lilly and Company				\$189	\$329	\$453	\$722	\$875	\$875	\$875	\$875	\$875	\$875	\$875	\$875				\$8,690
Evans Food Group Ltd. d/b/a Benestar Brands			\$50	\$72	\$91	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111					\$1,212
Farmina Pet Food USA, LLC			\$55	\$119	\$140	\$151	\$171	\$171	\$171	\$171	\$171	\$171	\$171	\$171					\$1,833
GoldenHome International Inc.			\$32	\$49	\$65	\$108	\$108	\$108	\$108	\$108	\$108	\$108	\$108	\$108					\$1,118
Grail, Inc.			\$205	\$251	\$335	\$485	\$485	\$485	\$485	\$485	\$485	\$485	\$485	\$485					\$5,151
Grifols Therapeutics LLC II						\$92	\$235	\$291	\$368	\$522	\$522	\$522	\$522	\$522	\$522	\$522	\$522		\$5,162
Grover Gaming, Inc.			\$48	\$116	\$198	\$274	\$355	\$355	\$355	\$355	\$355	\$355	\$355	\$355					\$3,476
Intercontinental Capital Group, Inc.		\$154	\$308	\$461	\$616	\$770	\$770	\$770	\$770	\$770	\$770	\$770	\$770						\$7,694
Merchants Distributors, LLC II			\$57	\$80	\$100	\$123	\$123	\$123	\$123	\$123	\$123	\$123	\$123	\$123					\$1,344
Nestle Purina PetCare Company			\$100	\$200	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401	\$401					\$4,310
Nuvotronics, Inc.			\$28	\$56	\$84	\$112	\$112	\$112	\$112	\$112	\$112	\$112	\$112	\$112					\$1,174
Ontex Operations USA, LLC			\$127	\$180	\$228	\$274	\$274	\$274	\$274	\$274	\$274	\$274	\$274	\$274					\$3,001
Prepac Manufacturing US LLC		\$76	\$115	\$158	\$195	\$195	\$195	\$195	\$195	\$195	\$195	\$195	\$195						\$2,106
Prime Beverage Group, LLC				\$203	\$203	\$203	\$203	\$203	\$203	\$203	\$203	\$203	\$203	\$203	\$203				\$2,430
Raytheon Technologies Corporation				\$739	\$1,160	\$1,234	\$1,310	\$1,388	\$1,388	\$1,388	\$1,388	\$1,388	\$1,388	\$1,388	\$1,388				\$15,543
Retirement Clearinghouse, LLC		\$37	\$86	\$185	\$277	\$335	\$335	\$335	\$335	\$335	\$335	\$335	\$335						\$3,267
Taysha Gene Therapies, Inc.		\$112	\$291	\$448	\$448	\$448	\$448	\$448	\$448	\$448	\$448	\$448	\$448						\$4,880
United Parcel Service, Inc.		\$56	\$515	\$668	\$965	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002						\$10,217
Total	\$64	\$695	\$2,609	\$7,471	\$10,796	\$13,228	\$15,565	\$17,320	\$18,278	\$19,373	\$20,377	\$21,455	\$25,358	\$22,320	\$19,966				\$534,224

Notes: Values shown in thousands; * Centene Management Company LLC is a transformative grant. Amounts shown reflect estimates based on company's hiring schedule. There are no statutory caps for a transformative grant.

Attachment A3. Maximum Annual Grant Amount Payable to Utility Account
Under JDIG Awards Made in CY 2020

Company Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037-2061	Total
American Fuji Seal, Inc.			\$3	\$4	\$6	\$6	\$8	\$8	\$8	\$8	\$8	\$8	\$8	\$8					\$85
Audentes Therapeutics, Inc.	\$7	\$15	\$26	\$35	\$41	\$41	\$41	\$41	\$41	\$41	\$41	\$41							\$414
Bandwidth Inc.				\$359	\$568	\$713	\$910	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026	\$1,026				\$10,760
Beam Therapeutics Inc.				\$42	\$54	\$77	\$101	\$101	\$101	\$101	\$101	\$101	\$101	\$101	\$101				\$1,079
BioAgilytix Labs, LLC				\$239	\$320	\$408	\$504	\$603	\$603	\$603	\$603	\$603	\$603	\$603	\$603				\$6,295
Centene Management Company LLC *				\$209	\$433	\$673	\$929	\$1,203	\$1,497	\$1,811	\$2,146	\$2,505	\$1,310	\$1,310	\$1,310	\$1,310	\$1,310	\$32,748	\$50,703
Chick-fil-A Supply, LLC			\$7	\$13	\$14	\$15	\$16	\$16	\$16	\$16	\$16	\$16	\$16	\$16					\$174
Clorox Services Company		\$22	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65						\$732
Eastern Wholesale Fence LLC		\$6	\$8	\$10	\$11	\$11	\$11	\$11	\$11	\$11	\$11	\$11	\$11						\$120
Eli Lilly and Company				\$63	\$110	\$151	\$241	\$292	\$292	\$292	\$292	\$292	\$292	\$292	\$292				\$2,897
Evans Food Group Ltd. d/b/a Benestar Brands			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
Farmina Pet Food USA, LLC			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
GoldenHome International Inc.			\$11	\$16	\$22	\$36	\$36	\$36	\$36	\$36	\$36	\$36	\$36	\$36					\$373
Grail, Inc.			\$68	\$84	\$112	\$162	\$162	\$162	\$162	\$162	\$162	\$162	\$162	\$162					\$1,717
Grifols Therapeutics LLC II						\$31	\$78	\$97	\$123	\$174	\$174	\$174	\$174	\$174	\$174	\$174	\$174		\$1,721
Grover Gaming, Inc.			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
Intercontinental Capital Group, Inc.		\$51	\$103	\$154	\$205	\$257	\$257	\$257	\$257	\$257	\$257	\$257	\$257						\$2,565
Merchants Distributors, LLC II			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
Nestle Purina PetCare Company			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
Nuvotronics, Inc.			\$9	\$19	\$28	\$37	\$37	\$37	\$37	\$37	\$37	\$37	\$37	\$37					\$391
Ontex Operations USA, LLC			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0					\$0
Prepac Manufacturing US LLC		\$8	\$13	\$18	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22	\$22						\$234
Prime Beverage Group, LLC				\$68	\$68	\$68	\$68	\$68	\$68	\$68	\$68	\$68	\$68	\$68	\$68				\$810
Raytheon Technologies Corporation				\$246	\$387	\$411	\$437	\$463	\$463	\$463	\$463	\$463	\$463	\$463	\$463				\$5,181
Retirement Clearinghouse, LLC		\$12	\$29	\$62	\$92	\$112	\$112	\$112	\$112	\$112	\$112	\$112	\$112						\$1,089
Taysha Gene Therapies, Inc.		\$37	\$97	\$149	\$149	\$149	\$149	\$149	\$149	\$149	\$149	\$149	\$149						\$1,627
United Parcel Service, Inc.		\$6	\$57	\$74	\$107	\$111	\$111	\$111	\$111	\$111	\$111	\$111	\$111						\$1,135
Total	\$7	\$159	\$495	\$1,927	\$2,812	\$3,553	\$4,292	\$4,877	\$5,197	\$5,562	\$5,897	\$6,256	\$5,020	\$4,294	\$4,035				\$90,099

Notes: Values shown in thousands; * Centene Management Company LLC is a transformative grant. Amounts shown reflect estimates based on company's hiring schedule. There are no statutory caps for a transformative grant.

**Attachment B. Estimated Lifetime Fiscal and Economic Impacts for Grants
Awarded in CY 2003-2020**

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2003	Albaad USA, Inc.	10	200	416	616	\$194	\$0.8
2003	General Electric Company	9	200	174	374	\$359	\$4.8
2003	Total (Grant Term is average)	10	400	590	990	\$554	\$5.6
2004	Altec Industries, Inc.	11	350	302	652	\$240	\$2.9
2004	Cellco Partnership d/b/a Verizon Wireless	10	1,211	1,938	3,149	\$1,207	\$20.7
2004	Credit Suisse Securities (USA) LLC (I)	10	400	344	744	\$2,470	\$88.4
2004	Cree, Inc. I	11	275	731	1,006	\$903	\$16.9
2004	Hospira, Inc.	10	152	380	532	\$317	\$8.2
2004	Merck Sharp & Dohme Corp.	12	200	360	560	\$1,430	\$20.2
2004	NetApp, Inc. I	10	361	410	771	\$2,520	\$98.9
2004	Pactiv LLC (fka Prairie Packaging, Inc.)	10	242	140	382	\$444	\$14.0
2004	TWC Administration LLC (I)	10	350	305	655	\$372	\$7.3
2004	Total (Grant Term is average)	10	3,541	4,910	8,451	\$9,902	\$277.5
2005	American Institute of Certified Public Accountants	12	360	179	539	\$606	\$11.3
2005	Target Corporation	10	580	270	850	\$363	\$5.5
2005	Total (Grant Term is average)	11	940	449	1,389	\$969	\$16.8
2006	Credit Suisse Securities (USA) LLC (II)	10	575	282	857	\$1,022	\$28.6
2006	Fidelity Global Brokerage Group, Inc.	12	2,000	772	2,772	\$4,300	\$93.8
2006	MOM Brands Company (f/k/a Malt-O-Meal)	10	164	247	411	\$351	\$9.9
2006	Novartis Vaccines and Diagnostics, Inc. I	12	350	1,038	1,388	\$1,463	\$41.2
2006	Quintiles Transnational Corp.	12	1,000	830	1,830	\$963	\$4.7
2006	Ralph Lauren Corporation I	9	200	43	243	\$1,746	\$77.7
2006	Total (Grant Term is average)	11	4,289	3,212	7,501	\$9,845	\$255.9

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2007	Honda Aero, Inc.	12	70	116	186	\$339	\$11.5
2007	Honda Aircraft Company, LLC	12	283	672	955	\$754	\$12.3
2007	NetApp, Inc. II	10	646	418	1,064	\$1,080	\$24.4
2007	Pharmaceutical Research Associates, Inc.	9	494	419	913	\$422	\$5.0
2007	Total (Grant Term is average)	11	1,493	1,625	3,118	\$2,594	\$53.2
2008	HCL America Inc.	10	513	341	854	\$407	\$0.8
2008	Spirit AeroSystems North Carolina, Inc.	12	1,031	1,437	2,468	\$2,944	\$39.2
2008	TWC Administration LLC (II)	9	200	136	336	\$440	\$12.6
2008	Total (Grant Term is average)	10	1,744	1,914	3,658	\$3,791	\$52.7
2009	AFI US LLC (f/k/a Ally US LLC and GMAC)	9	200	234	434	\$272	\$2.1
2009	ASCO Power Technologies, L.P.	9	328	425	753	\$367	\$4.3
2009	Bayer CropScience LP	9	128	124	252	\$149	\$0.7
2009	Continental Automotive Systems, Inc.	9	338	368	706	\$346	\$7.3
2009	DB Global Technology, Inc. I	11	319	584	903	\$724	\$13.7
2009	Electrolux Home Products, Inc. I	12	738	912	1,650	\$1,274	\$13.3
2009	EMC Corporation	9	397	850	1,247	\$752	\$13.5
2009	Innovative Emergency Management, Inc.	12	430	367	797	\$619	\$9.0
2009	Loparex LLC	9	128	166	294	\$198	\$1.9
2009	Premier Healthcare Solutions, Inc.	9	300	241	541	\$292	\$6.0
2009	Siemens Energy, Inc. I	9	226	147	373	\$236	\$2.1
2009	Zenta Mortgage Services, LLC	9	1,002	883	1,885	\$555	\$2.8
2009	Total (Grant Term is average)	10	4,534	5,301	9,835	\$5,785	\$76.6
2010	ABB Inc.	9	130	311	441	\$295	\$6.9
2010	BAE Systems Shared Services Inc.	9	176	157	333	\$189	\$4.5
2010	Caterpillar Inc. (Butterfly)	11	325	1,320	1,645	\$834	\$23.4
2010	Caterpillar Inc. (Camo)	11	392	1,125	1,517	\$758	\$13.1

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2010	Celgard, LLC I	11	289	291	580	\$381	\$4.8
2010	Citco Fund Services (USA) Inc.	9	258	336	594	\$223	\$2.5
2010	Clearwater Paper Corporation	12	250	813	1,063	\$762	\$11.5
2010	Cree, Inc. II	10	244	922	1,166	\$762	\$22.7
2010	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	9	463	538	1,001	\$517	\$14.0
2010	Husqvarna Professional Products, Inc.	9	160	663	823	\$224	\$3.0
2010	Novartis Vaccines and Diagnostics, Inc. II	9	100	125	225	\$141	\$1.3
2010	Novo Nordisk Pharmaceutical Industries, Inc.	10	85	145	230	\$117	\$0.8
2010	Plastek Industries, Inc.	9	250	197	447	\$264	\$3.4
2010	Siemens Energy, Inc. (Smart Grid)	9	139	173	312	\$156	\$2.5
2010	Siemens Energy, Inc. II	12	825	2,784	3,609	\$2,149	\$32.3
2010	SPX Corporation	11	180	161	341	\$250	\$4.2
2010	TIMCO Aerosystems, LLC	9	275	421	696	\$211	\$3.2
2010	Total (Grant Term is average)	10	4,541	10,482	15,023	\$8,232	\$154.3
2011	American Roller Bearing Company of North Carolina	9	231	283	514	\$285	\$4.0
2011	AptarGroup, Inc.	9	150	118	268	\$138	\$1.9
2011	Capgemini Financial Services USA Inc.	5	550	547	1,097	\$222	\$0.9
2011	Celgard, LLC II	11	250	255	505	\$362	\$6.1
2011	Chiquita Brands International, Inc.	11	417	607	1,024	\$826	\$1.7
2011	CTL Packaging USA, Inc.	10	131	134	265	\$197	\$4.3
2011	Eaton Corporation	10	120	184	304	\$120	\$0.6
2011	ESA Management, LLC	12	170	267	437	\$419	\$8.5
2011	Infinisource, Inc.	8	162	90	252	\$121	\$2.1
2011	Linamar North Carolina, Inc. I	9	363	693	1,056	\$530	\$10.2
2011	LORD Corporation	8	117	184	301	\$119	\$1.8
2011	Pittsburgh Glass Works, LLC	10	260	286	546	\$296	\$5.5

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2011	Red Hat, Inc. I	12	240	554	794	\$749	\$21.1
2011	Red Hat, Inc. II	12	300	694	994	\$761	\$19.7
2011	Semprius, Inc.	11	256	967	1,223	\$421	\$0.1
2011	Sequenom Center for Molecular Medicine, LLC	9	242	246	488	\$2,110	\$92.6
2011	TWC Administration LLC (III)	9	225	353	578	\$363	\$8.6
2011	Total (Grant Term is average)	10	4,184	6,462	10,646	\$8,039	\$189.7
2012	Ashley Furniture Industries, Inc.	10	550	444	994	\$522	\$3.6
2012	Caterpillar Inc. (Bee)	9	199	501	700	\$486	\$13.3
2012	Citrix Systems, Inc.	12	337	380	717	\$505	\$3.8
2012	Deere-Hitachi Construction Machinery Corporation	9	340	724	1,064	\$703	\$16.3
2012	Denver Global Products, Inc.	10	450	639	1,089	\$560	\$9.0
2012	Gildan Yarns, LLC I	10	170	138	308	\$166	\$1.5
2012	GKN Driveline North America, Inc. I	10	131	223	354	\$164	\$2.0
2012	Hamilton Sundstrand Corporation	12	325	501	826	\$1,579	\$38.3
2012	Herbalife International of America, Inc.	11	493	900	1,393	\$963	\$20.1
2012	Inmar, Inc.	10	212	161	373	\$236	\$1.5
2012	JELD-WEN, Inc.	9	142	219	361	\$229	\$2.8
2012	Klausner Lumber Two, LLC	11	350	725	1,075	\$557	\$2.3
2012	Leviton Manufacturing Co., Inc.	8	152	181	333	\$141	\$1.4
2012	Linamar North Carolina, Inc. II	9	250	439	689	\$333	\$4.2
2012	NetApp, Inc. III	10	460	518	978	\$581	\$1.8
2012	Ralph Lauren Corporation II	9	500	335	835	\$285	\$2.9
2012	Reed Elsevier Inc.	10	350	353	703	\$508	\$4.3
2012	S. & D. Coffee, Inc.	10	200	680	880	\$371	\$6.5
2012	Schletter Inc.	9	305	411	716	\$278	\$0.6
2012	Sheetz Distribution Services, LLC	12	254	170	424	\$273	\$2.4

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2012	Sid Tool Co., Inc.	12	400	617	1,017	\$702	\$1.4
2012	Valley Fine Foods Company, Inc.	10	305	557	862	\$372	\$3.2
2012	XPO Logistics, Inc. I	10	201	191	392	\$222	\$2.1
2012	Total (Grant Term is average)	10	7,076	10,008	17,084	\$10,734	\$145.0
2013	AIG PC Global Services, Inc.	10	230	222	452	\$312	\$7.5
2013	AREVA INC.	9	130	121	251	\$268	\$7.2
2013	ASMO Greenville of North Carolina, Inc.	12	200	357	557	\$292	\$5.2
2013	Castle Branch, Inc.	8	420	135	555	\$181	\$3.5
2013	DB Global Technology, Inc. II	10	431	416	847	\$469	\$4.2
2013	Electrolux Home Products, Inc. III	12	810	1,120	1,930	\$1,513	\$14.2
2013	Evalueserve, Inc.	10	400	330	730	\$378	\$7.7
2013	General Electric Company (Aviation Division)	12	242	579	821	\$457	\$2.7
2013	Gildan Yarns, LLC II	12	501	376	877	\$756	\$28.5
2013	InVue Security Products Inc.	9	70	108	178	\$87	\$1.7
2013	Ipreo US LLC	9	250	229	479	\$324	\$4.7
2013	KSM Castings NC Inc.	12	189	199	388	\$231	\$2.5
2013	MetLife Group, Inc.	12	2,622	3,242	5,864	\$5,379	\$50.1
2013	Owens Corning Composite Materials, LLC	10	110	153	263	\$275	\$11.8
2013	Rack Room Shoes, Inc.	7	87	134	221	\$83	\$1.7
2013	RC Creations, LLC	12	120	242	362	\$244	\$9.4
2013	Sturm, Ruger & Company, Inc.	12	473	545	1,018	\$931	\$36.3
2013	Syngenta Crop Protection, LLC	12	150	201	351	\$342	\$9.3
2013	XPO Logistics, Inc. II	9	287	198	485	\$535	\$16.0
2013	Total (Grant Term is average)	10	7,722	8,909	16,631	\$13,057	\$224.2
2014	Advance Stores Company, Incorporated	12	600	828	1,428	\$1,310	\$9.8
2014	Argos Therapeutics, Inc.	12	236	812	1,048	\$2,654	\$96.4

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2014	AvidXchange, Inc.	12	603	832	1,435	\$1,638	\$44.4
2014	Cisco Systems, Inc.	12	550	759	1,309	\$1,182	\$16.7
2014	Cognizant Technology Solutions U.S. Corporation	12	500	506	1,006	\$1,371	\$37.5
2014	Enviva Management Company, LLC	12	160	762	922	\$608	\$11.3
2014	GKN Driveline Newton, LLC	12	228	407	635	\$845	\$33.6
2014	GKN Driveline North America, Inc. II	12	105	210	315	\$229	\$3.8
2014	HCL America Inc. II	12	1,237	1,204	2,441	\$2,035	\$20.4
2014	Ideal Fastener Corporation	12	155	123	278	\$222	\$4.8
2014	Linamar Forgings, Inc.	12	125	239	364	\$217	\$4.0
2014	Patheon Manufacturing Services LLC	12	488	2,638	3,126	\$1,877	\$38.5
2014	RBUS, Inc.	12	580	258	838	\$546	\$8.8
2014	Richelieu Hosiery USA Inc.	12	205	119	324	\$221	\$2.2
2014	Sealed Air Corporation	12	1,262	1,741	3,003	\$3,168	\$38.4
2014	Spectra Group Inc.	12	250	243	493	\$445	\$9.4
2014	Total (Grant Term is average)	12	7,284	11,681	18,965	\$18,565	\$380.0
2015	Albemarle Corporation	12	120	306	426	\$407	\$9.0
2015	Ashley Furniture Industries, Inc. II	12	454	855	1,309	\$604	\$5.3
2015	BSH Home Appliances Corporation II	12	460	1,202	1,662	\$590	\$2.0
2015	Corning Optical Communications LLC	12	150	383	533	\$342	\$6.7
2015	DB Global Technology, Inc. III	12	250	611	861	\$543	\$7.2
2015	Dimensional Fund Advisors LP	12	316	806	1,122	\$1,336	\$33.7
2015	Fidelity Global Brokerage Group, Inc. II	12	600	1,418	2,018	\$1,625	\$23.7
2015	Frontier Communications of the Carolinas LLC	12	200	281	481	\$240	\$4.1
2015	Herbalife International of America, Inc. II	12	301	776	1,077	\$645	\$9.0
2015	Interactive Purecloud, Inc.	12	200	489	689	\$406	\$6.4
2015	Metal Works Mfg. Co.	12	86	179	265	\$132	\$1.7

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2015	Novo Nordisk Pharmaceutical Industries, Inc. III	12	691	4,276	4,967	\$7,361	\$208.8
2015	Premier Research International LLC	12	260	683	943	\$568	\$9.5
2015	RBUS, Inc. II	12	500	701	1,201	\$583	\$12.9
2015	Royal Appliance Mfg. Co.	12	200	398	598	\$613	\$14.5
2015	Total (Grant Term is average)	12	4,788	13,363	18,151	\$15,995	\$354.4
2016	Aurobindo Pharma USA Inc.	12	275	1,231	1,506	\$1,126	\$15.8
2016	Avadim Technologies Inc.	12	551	1,359	1,910	\$1,817	\$43.2
2016	Citrix Systems, Inc. II	10	400	640	1,040	\$659	\$8.1
2016	Corning Optical Communications LLC (Cable)	12	205	345	550	\$460	\$8.7
2016	CSX Intermodal Terminals, Inc.	12	149	170	319	\$2,485	\$97.1
2016	Everest Textile USA, LLC	12	610	698	1,308	\$733	\$15.5
2016	GF Linamar LLC	12	350	349	699	\$606	\$8.4
2016	GKN Driveline Newton, LLC II	12	143	284	427	\$307	\$5.9
2016	GKN Driveline North America, Inc. III	12	159	316	475	\$449	\$10.7
2016	INC Research, LLC II	8	550	836	1,386	\$750	\$6.2
2016	JELD-WEN, Inc. II	12	206	313	519	\$456	\$7.2
2016	K-Flex USA L.L.C.	12	100	125	225	\$231	\$4.4
2016	LendingTree, LLC	12	314	1,061	1,375	\$1,106	\$22.7
2016	PrescientCo Inc.	12	205	258	463	\$444	\$9.6
2016	Relias Learning LLC	12	470	790	1,260	\$1,583	\$43.5
2016	Total (Grant Term is average)	12	4,687	8,775	13,462	\$13,212	\$307.0
2017	ABC Phones of North Carolina, Inc. (D/B/A A Wireless)	12	250	399	649	\$640	\$11.2
2017	Albemarle Corporation II	12	170	271	441	\$390	\$6.9
2017	Allstate Insurance Company	12	2,250	7,050	9,300	\$3,909	\$5.6
2017	AXA Equitable Life Insurance Company	10	550	877	1,427	\$891	\$4.2
2017	Clearwater Paper Corporation II	12	180	605	785	\$612	\$12.4

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2017	Conduent Business Services, LLC	12	200	319	519	\$344	\$2.1
2017	Continental Automotive Systems, Inc. (Burke)	12	160	286	446	\$444	\$10.6
2017	Corning Incorporated (Agate)	12	111	78	189	\$225	\$6.0
2017	Corning Incorporated (Excalibur)	12	317	537	854	\$932	\$18.6
2017	Corning Incorporated (Fiber)	12	200	279	479	\$536	\$12.2
2017	Corning Optical Communications LLC (Cable II)	12	210	353	563	\$500	\$8.6
2017	Credit Suisse Securities (USA) LLC (III)	12	1,200	1,390	2,590	\$2,842	\$17.6
2017	Dhollandia MFG, LLC	12	150	196	346	\$223	\$3.7
2017	EGGER Wood Products LLC	12	400	705	1,105	\$1,023	\$17.7
2017	Fibertex Personal Care Corporation	12	145	219	364	\$327	\$6.4
2017	Fresenius Kabi USA, LLC	12	445	1,066	1,511	\$853	\$12.8
2017	Infosys Limited (d/b/a Infosys Limited of India)	12	2,000	2,158	4,158	\$2,920	\$24.4
2017	Mako Medical Laboratories LLC	12	153	125	278	\$226	\$2.9
2017	NN, Inc.	12	200	319	519	\$511	\$11.9
2017	Sunrise Global Marketing LLC	12	187	260	447	\$428	\$12.6
2017	Triangle Tyre (USA) Technologies LLC	12	800	1,277	2,077	\$2,467	\$16.3
2017	Trilliant Networks, Inc.	12	130	140	270	\$220	\$3.1
2017	Tristone Flowtech USA Inc.	12	302	340	642	\$281	\$1.8
2017	Total (Grant Term is average)	12	10,710	19,249	29,959	\$21,745	\$229.5
2018	Advance Stores Company, Incorporated II	12	435	686	1,121	\$1,002	\$4.4
2018	Albaad USA, Inc. II	12	302	716	1,018	\$810	\$19.6
2018	Arch Capital Services Inc.	12	365	544	909	\$761	\$3.8
2018	AveXis, Inc.	12	200	475	675	\$919	\$19.9
2018	AvidXchange, Inc. II	12	1,229	1,939	3,168	\$2,584	\$32.9
2018	Booz Allen Hamilton Inc.	7	208	196	404	\$194	\$2.4
2018	Cascades Holding US Inc.	6	66	155	221	\$143	\$3.8

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2018	Cognizant Technology Solutions U.S. Corporation II	12	300	479	779	\$704	\$17.0
2018	Corvid Technologies LLC	12	367	730	1,097	\$764	\$6.3
2018	Dentsply North America LLC	12	320	404	724	\$959	\$20.1
2018	Ernst & Young U.S. LLP	12	375	348	723	\$596	\$11.5
2018	Honeywell International Inc.	12	750	1,183	1,933	\$7,955	\$248.5
2018	Ipreo US LLC II	12	250	399	649	\$550	\$8.7
2018	ITM Medical Isotopes, Inc.	12	137	765	902	\$1,037	\$31.0
2018	Jetstream Aviation, LLC	12	145	535	957	\$880	\$8.7
2018	Laboratory Corporation of America Holdings	12	422	602	1,038	\$969	\$13.2
2018	LendingTree, LLC II	12	436	1,854	2,480	\$1,959	\$34.1
2018	National General Management Corp. (NGMC)	12	626	224	369	\$414	\$6.2
2018	Pendo.io, Inc.	12	590	664	1,254	\$1,182	\$15.6
2018	Poly-Wood, LLC	9	384	458	842	\$439	\$8.2
2018	Publix Super Markets, Inc.	12	1,000	670	1,670	\$1,385	\$7.7
2018	RiceWrap Foods Corporation	12	305	446	751	\$514	\$7.5
2018	Sensus USA Inc.	12	301	547	848	\$607	\$5.0
2018	Shurtape Technologies, LLC	12	100	152	252	\$199	\$4.4
2018	Sonic Automotive, Inc.	12	500	217	717	\$518	\$3.4
2018	Total (Grant Term is average)	11	10,113	15,385	25,498	\$28,043	\$544.0
2019	ABB Inc. II	12	403	492	895	\$1,027	\$14.1
2019	AveXis, Inc. II	12	200	475	675	\$1,269	\$36.8
2019	Bharat Forge Aluminum USA, Inc.	12	304	486	790	\$787	\$15.6
2019	Carvana, LLC	12	413	211	624	\$512	\$9.0
2019	Cataler North America Corporation	12	151	268	419	\$414	\$8.9
2019	Cellectis Biologics, Inc.	12	200	475	675	\$1,460	\$45.1
2019	Design Foundry LLC	12	202	194	396	\$320	\$4.9

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2019	FFE Transportation Services, Inc.	7	96	59	155	\$60	\$0.2
2019	Greenheck Fan Corporation	12	403	375	778	\$768	\$17.5
2019	JB Hamlet LLC	12	130	118	248	\$252	\$4.8
2019	Kalyani Precision Machining, Inc.	12	156	293	449	\$454	\$10.8
2019	Lowe's Companies, Inc.	12	1,612	2,405	4,017	\$6,268	\$129.3
2019	Merck Sharp & Dohme Corp. II	12	425	1,008	1,433	\$3,085	\$88.7
2019	Microsoft Corporation I (Enterprise)	12	430	750	1,250	\$2,167	\$50.3
2019	Microsoft Corporation II (Kirk)	12	500	684	1,114	\$1,984	\$53.8
2019	Newco	12	100	121	221	\$636	\$22.4
2019	NEWCO-SPV	12	475	574	1,049	\$958	\$7.5
2019	Ontic Engineering and Manufacturing, Inc.	12	126	167	293	\$413	\$10.4
2019	Pamlico Yachtworks, LLC	12	207	216	423	\$433	\$9.6
2019	PAREXEL International, LLC	12	264	423	687	\$869	\$16.2
2019	PCB Piezotronics of North Carolina, Inc. II	10	120	102	222	\$151	\$2.4
2019	Pella Corporation	12	124	135	259	\$247	\$4.5
2019	Policygenius Inc.	12	377	542	919	\$1,557	\$37.2
2019	Q Squared Solutions LLC I	12	293	375	831	\$704	\$6.7
2019	Q Squared Solutions LLC II	12	456	241	534	\$563	\$4.1
2019	SynergyLabs, LLC	12	237	908	1,145	\$968	\$20.8
2019	Well Dot, Inc.	12	400	180	580	\$609	\$8.4
2019	Xerox Corporation	12	600	868	1,468	\$1,740	\$22.5
2019	Total (Grant Term is average)	12	9,404	13,143	22,547	\$30,677	\$662.6
2020	Bandwidth Inc.	12	1,165	1,010	2,175	\$2,731	\$31.3
2020	BioAgilytix Labs, LLC	12	878	1,119	1,997	\$2,880	\$58.8
2020	Clorox Services Company	12	158	192	350	\$463	\$8.5
2020	Grifols Therapeutics LLC	12	300	536	836	\$1,722	\$57.7

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2020	Grover Gaming, Inc.	12	200	267	467	\$467	\$8.8
2020	Intercontinental Capital Group, Inc.	12	500	658	1,158	\$1,337	\$29.6
2020	Merchant Distributors, LLC	12	111	142	253	\$306	\$7.8
2020	Nuvotronics, Inc.	12	150	161	311	\$300	\$5.1
2020	United Parcel Service, Inc.	12	592	324	916	\$1,428	\$35.5
2020	Centene Management Company LLC	39	3,237	4,022	7,259	\$29,542	\$674.1
2020	Eli Lilly and Company	12	462	2,336	2,798	\$4,137	\$110.2
2020	Evans Food Group Ltd.	12	129	358	487	\$432	\$10.7
2020	Nestle Purina PetCare Company	12	300	1,057	1,357	\$1,954	\$61.2
2020	Raytheon Technologies Corporation	12	800	974	1,774	\$7,437	\$258.1
2020	Retirement Clearinghouse, LLC	12	300	395	695	\$673	\$14.2
2020	American Fuji Seal, Inc.	12	101	75	176	\$169	\$3.7
2020	Audentes Therapeutics, Inc.	12	209	476	685	\$1,404	\$45.9
2020	Beam Therapeutics Inc.	12	201	359	560	\$1,365	\$42.5
2020	Chick-fil-A Supply , LLC	12	160	134	294	\$389	\$9.8
2020	Eastern Wholesale Fence, LLC	12	142	156	298	\$288	\$5.7
2020	Farmina Pet Food USA, LLC	12	129	455	584	\$857	\$27.2
2020	Goldenhome International Inc.	12	257	283	540	\$526	\$12.0
2020	Grail, Inc.	12	398	731	1,129	\$1,235	\$22.6
2020	Ontex Operations USA, LLC	12	352	793	1,145	\$1,015	\$24.9
2020	Prepac Manufacturing US LLC	12	201	244	445	\$376	\$5.9
2020	Prime Beverage Group, LLC	12	231	489	720	\$1,219	\$32.3
2020	Taysha Gene Therapies, Inc.	12	201	369	570	\$772	\$14.8
2020	Total (Grant Term is average)	13	11,864	18,113	29,977	\$65,423	\$1,619

Attachment C. Certified JDIG Grantee Report Findings for Payments Made in CY 2020 (All Grantees)

Note: CY 2018 performance was not certified for any grantee during 2019 and no payments were made due to the lack of a state budget for FY 2019-2020. CY 2018 performance was certified and paid in 2020. 2019 is the latest year company results have been certified. Most delays relate to changing names, corporate structures, or completing financial statements.

Some companies were paid based on CY 2016 & 2017 performance in 2020 due to the types of delays noted above as well as delayed appropriations to use for making grant payments. They are included here.

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2016	EMC Corporation	409	937	\$119,231	\$289,341,232	\$982,500	\$327,500	\$2,688,472
2017	Citco Fund Services (USA) Inc.	179	0	\$103,242		\$361,061	\$120,353	\$1,032,718
2017	GKN Driveline North America,	226	1,502	\$48,923	\$0	\$97,750	\$17,250	\$492,303
2017	GKN Driveline North America,	242	1,486	\$41,992	\$21,948,973	\$129,200	\$22,800	\$402,158
2018	General Electric Company,	277	1,542	\$95,692	\$196,766,277	\$349,500	\$116,500	\$1,305,807
2018	Markit North America, Inc. I	279	25	\$96,094		\$453,000	\$151,000	\$1,350,464
2018	DB Global Technology, Inc. II	406	319	\$114,971	\$13,678,502	\$605,250	\$201,750	\$2,344,157
2018	Sturm, Ruger & Company, Inc.	380	0	\$45,020	\$28,623,693	\$481,080	\$0	\$699,247
2018	Gildan Yarns, LLC II	592	911	\$33,350	\$279,241,799	\$291,550	\$51,450	\$769,123
2018	RC Creations, LLC	162	70	\$36,901	\$35,619,639	\$84,750	\$28,250	\$227,962
2018	AIG PC Global Services, Inc.	290	169	\$147,840	\$5,055,283	\$551,250	\$183,750	\$2,409,576
2018	Enviva Management Company,	95	182	\$64,549	\$163,253,214	\$0	\$0	\$261,430
2018	Cisco Systems, Inc.	549	4,756	\$128,468		\$1,164,000	\$388,000	\$3,633,811
2018	Sealed Air Corporation	962	0	\$155,382	\$75,956,385	\$2,549,018	\$849,672	\$7,477,363
2018	AvidXchange, Inc. I	690	205	\$82,773	\$29,252,612	\$702,000	\$234,000	\$2,662,515

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2018	Advance Stores Company,	643	98	\$120,228		\$1,527,000	\$509,000	\$3,827,169
2018	HCL America Inc. II	446	831	\$110,328	\$8,620,088	\$0	\$0	\$2,001,365
2018	GKN Driveline North America,	233	1,288	\$46,759	\$26,861,935	\$97,750	\$17,250	\$469,134
2018	Cognizant Technology	509	2,197	\$94,867		\$501,000	\$167,000	\$2,199,773
2018	Linamar Forgings Carolina Inc.	70	145	\$71,114	\$36,133,946	\$0	\$0	\$206,141
2018	Dimensional Fund Advisors LP	236	0	\$164,036	\$157,383,874	\$558,000	\$186,000	\$1,782,304
2018	Herbalife International of	305	494	\$71,587		\$248,696	\$82,898	\$923,486
2018	Albemarle Corporation I	275	213	\$292,694	\$14,906,597	\$175,500	\$58,500	\$3,506,511
2018	Premier Research International	164	113	\$104,579		\$164,250	\$54,750	\$740,843
2018	Royal Appliance Mfg. Co.	204	14	\$109,181		\$309,530	\$103,177	\$1,124,349
2018	GF Linamar LLC	112	0	\$48,367	\$0	\$97,072	\$32,357	\$172,572
2018	DB Global Technology, Inc. III	0	725	\$0	\$8,432,467	\$0	\$0	\$0
2018	Aurobindo Pharma U.S.A., Inc.	50	14	\$59,583	\$0	\$0	\$0	\$127,529
2018	Corning Optical	100	558	\$214,613	\$38,296,784	\$140,250	\$46,750	\$824,999
2018	PrescientCo Inc.	59	2	\$40,908	\$15,630,283	\$0	\$0	\$94,052
2018	Relias LLC (fka Relias Learning	175	315	\$100,916		\$190,115	\$63,371	\$816,808
2018	Avadim Health, Inc. (fka	56	57	\$41,521	\$0	\$0	\$0	\$88,172
2018	Everest Textile USA, LLC	210	0	\$25,039	\$0	\$67,830	\$0	\$167,749
2018	Corning Optical	235	1,243	\$81,156	\$96,290,656	\$98,250	\$32,750	\$867,332
2018	LendingTree, LLC I	160	296	\$125,016	\$0	\$257,250	\$85,750	\$952,424
2018	Citrix Systems, Inc. II	0	678	\$0		\$0	\$0	\$0
2018	JELD-WEN, Inc. II	80	174	\$140,939	\$0	\$90,750	\$30,250	\$405,665
2018	Clearwater Paper Corporation	174	280	\$41,789	\$0	\$119,093	\$13,232	\$177,368
2018	Corning Incorporated (Fiber)	198	1,765	\$54,185	\$97,228,935	\$94,243	\$31,414	\$301,566
2018	Allstate Insurance Company	407	1,892	\$106,805	\$0	\$0	\$0	\$1,086,563
2018	Infosys Limited (d/b/a Infosys	270	1,162	\$63,061	\$6,866,576	\$0	\$0	\$567,899

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2018	NN, Inc.	42	0	\$326,843	\$9,750,798	\$59,250	\$19,750	\$352,627
2018	Sensus USA Inc.	52	707	\$110,946		\$20,729	\$6,909	\$81,287
2018	Sunrise Global Marketing, LLC	24	0	\$34,693	\$0	\$13,036	\$1,448	\$28,400
2018	Albaad USA, Inc. II	0	186	\$0	\$0	\$0	\$0	\$5,103
2018	Conduent Business Services,	87	6	\$115,642		\$53,293	\$17,764	\$270,391
2018	GKN Driveline North America,	214	1,307	\$41,708	\$21,948,973	\$129,200	\$22,800	\$358,191
2018	RELX INC. fka Reed Elsevier Inc.	319	325	\$127,965		\$1,065,750	\$355,250	\$2,229,479
2018	XPO Logistics, Inc. I	201	63	\$128,170		\$332,250	\$110,750	\$1,288,853
2018	Hamilton Sundstrand	344	131	\$230,401		\$1,456,018	\$485,339	\$4,145,403
2018	Sid Tool Co., Inc.	402	111	\$99,681	\$39,278,581	\$834,777	\$278,259	\$1,898,459
2018	Sheetz Distribution Services,	255	0	\$38,421	\$29,890,213	\$166,600	\$29,400	\$382,069
2018	Leviton Manufacturing Co.,	152	531	\$47,735	\$8,935,398	\$144,000	\$0	\$318,651
2018	S. & D. Coffee, Inc.	223	679	\$43,818	\$53,306,962	\$178,500	\$59,500	\$407,906
2018	Herbalife International of	493	306	\$63,040	\$143,741,106	\$523,500	\$174,500	\$1,328,668
2018	Gildan Yarns, LLC I	165	1,338	\$40,340	\$64,818,305	\$154,229	\$27,217	\$279,148
2018	Ashley Furniture Industries,	1,379	142	\$46,516	\$83,159,396	\$345,100	\$60,900	\$2,523,830
2018	Citrix Systems, Inc. I	447	231	\$106,521	\$32,299,662	\$805,500	\$268,500	\$2,231,641
2018	JELD-WEN, Inc. I	174	80	\$203,835		\$289,500	\$96,500	\$2,131,751
2018	Merck Sharp & Dohme Corp. I	259	1,084	\$139,929	\$314,156,557	\$381,000	\$126,999	\$1,883,190
2018	Seqirus Inc. I (fka Novartis	300	153	\$105,177	\$581,125,642	\$571,000	\$190,000	\$1,545,757
2018	Fidelity Global Brokerage	2,073	1,395	\$137,957	\$74,191,163	\$4,783,000	\$1,594,000	\$12,192,450
2018	MOM Brands Company, LLC	228	0	\$60,168	\$130,927,523	\$124,500	\$41,500	\$565,454
2018	IQVIA RDS Inc. (fka Quintiles,	1,000	1,219	\$120,688	\$55,779,067	\$2,206,000	\$735,000	\$7,022,152
2018	Honda Aircraft Company, LLC	321	678	\$120,729	\$114,303,338	\$660,000	\$220,000	\$1,891,475
2018	Honda Aero, Inc.	64	82	\$148,225	\$26,835,257	\$167,000	\$29,000	\$482,517
2018	HCL America Inc. I	515	762	\$81,468	\$3,104,222	\$63,000	\$21,000	\$1,910,687

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2018	Premier Healthcare Solutions,	282	748	\$207,790	\$77,939,264	\$584,250	\$194,750	\$3,192,151
2018	Loparex LLC	120	118	\$93,980	\$12,014,582	\$229,264	\$45,663	\$537,710
2018	DB Global Technology, Inc. I	316	409	\$119,278	\$7,121,593	\$881,250	\$293,750	\$1,828,474
2018	Electrolux Home Products, Inc.	743	28	\$112,143	\$13,767,567	\$2,108,250	\$702,750	\$4,585,787
2018	Husqvarna Professional	169	236	\$123,736	\$7,681,155	\$294,750	\$98,250	\$1,315,100
2018	Clearwater Paper Corporation I	270	184	\$62,103	\$267,382,432	\$314,000	\$0	\$869,224
2018	Alight Solutions LLC (fka Hewitt	503	688	\$50,894		\$470,957	\$156,985	\$1,061,106
2018	Plastek Industries, Inc. d/b/a	233	74	\$33,680	\$22,783,678	\$177,252	\$0	\$273,213
2018	Seqirus Inc. II (fka Novartis	96	357	\$99,905	\$34,032,647	\$220,708	\$73,569	\$474,097
2018	Caterpillar Inc. (Butterfly)	443	1,110	\$49,730	\$27,819,121	\$351,050	\$61,950	\$930,125
2018	Cree, Inc. II	518	2,428	\$83,051	\$208,424,991	\$232,500	\$77,500	\$2,158,969
2018	Novo Nordisk Pharmaceutical	179	1,026	\$96,918	\$150,714,160	\$89,250	\$29,750	\$872,782
2018	ESA Management, LLC	209	19	\$137,426		\$410,250	\$136,750	\$1,897,191
2018	BAE Systems Shared Services	169	10	\$86,913		\$225,750	\$75,250	\$640,355
2018	Red Hat, Inc. I	258	1,691	\$129,644	\$59,082,271	\$645,000	\$215,000	\$1,705,933
2018	Red Hat, Inc. II	781	1,168	\$177,337	\$14,166,214	\$663,750	\$221,250	\$7,315,694
2018	Pittsburgh Glass Works, LLC	244	206	\$45,223	\$77,346,832	\$240,000	\$0	\$507,820
2018	AptarGroup, Inc.	162	0	\$70,110	\$48,503,638	\$133,450	\$23,550	\$447,891
2018	Charter Communications, LLC	229	2,397	\$135,957	\$125,556,987	\$370,500	\$123,500	\$1,523,376
2018	Rack Room Shoes, Inc.	88	164	\$90,309	\$20,566,094	\$107,250	\$35,750	\$360,289
2018	KSM Castings USA Inc.	138	0	\$49,627	\$50,692,628	\$183,018	\$0	\$325,786
2018	MetLife Group, Inc.	2,167	143	\$116,105	\$141,134,114	\$6,323,421	\$2,107,807	\$12,413,124
2019	Novo Nordisk Pharmaceutical	179	1,071	\$103,425	\$150,714,160	\$89,250	\$29,750	\$856,725
2019	ESA Management, LLC	209	22	\$131,844		\$410,250	\$136,750	\$1,383,790
2019	BAE Systems Shared Services	169	8	\$71,152	\$0	\$216,078	\$72,026	\$624,275
2019	Pittsburgh Glass Works, LLC	244	149	\$48,831	\$77,346,832	\$240,000	\$0	\$534,519

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2019	AptarGroup, Inc.	162	34	\$64,109	\$48,503,638	\$133,450	\$23,550	\$520,767
2019	Charter Communications, LLC	229	2,365	\$148,669	\$125,556,987	\$370,500	\$123,500	\$1,998,018
2019	Rack Room Shoes, Inc.	88	168	\$92,542	\$20,566,094	\$102,641	\$34,213	\$345,579
2019	MetLife Group, Inc.	2,164	304	\$124,128	\$141,134,114	\$6,361,265	\$2,120,421	\$12,320,204
2019	Dentsply North America LLC	42	212	\$150,037		\$0	\$0	\$124,696
2019	Poly-Wood, LLC	39	22	\$39,152	\$0	\$30,398	\$0	\$40,531
2019	Pendo.io, Inc.	91	174	\$116,331	\$0	\$109,000	\$36,000	\$384,056
2019	Cascades Holding US Inc.	0	161	\$0	\$0	\$0	\$0	\$0
2019	Advance Stores Company,	178	729	\$144,251	\$0	\$221,708	\$73,902	\$664,801
2019	General Electric Company,	277	1,530	\$99,518	\$196,766,277	\$349,500	\$116,500	\$1,439,751
2019	Markit North America, Inc. I	322	61	\$92,347	\$0	\$453,000	\$151,000	\$1,203,141
2019	DB Global Technology, Inc. II	254	319	\$115,937	\$13,678,502	\$0	\$0	\$1,702,454
2019	Sturm, Ruger & Company, Inc.	452	0	\$43,522	\$28,623,693	\$567,640	\$0	\$774,354
2019	Gildan Yarns, LLC II	616	993	\$34,039	\$279,241,799	\$291,550	\$51,450	\$697,294
2019	RC Creations, LLC	162	71	\$37,459	\$35,619,639	\$84,750	\$28,250	\$246,902
2019	AIG PC Global Services, Inc.	289	131	\$165,037	\$5,055,283	\$551,250	\$183,750	\$2,474,380
2019	Enviva Management Company,	166	190	\$62,536	\$325,528,879	\$139,400	\$24,600	\$375,387
2019	Cisco Systems, Inc.	530	4,755	\$140,349		\$1,164,000	\$388,000	\$3,634,165
2019	AvidXchange, Inc. I	690	257	\$90,109	\$29,252,612	\$702,000	\$234,000	\$2,863,861
2019	Advance Stores Company,	607	300	\$137,253	\$0	\$1,527,000	\$509,000	\$4,299,917
2019	HCL America Inc. II	456	831	\$108,999	\$8,620,088	\$0	\$0	\$2,179,298
2019	GKN Driveline North America,	293	1,362	\$46,197	\$26,861,935	\$97,750	\$17,250	\$491,585
2019	Linamar Forgings Carolina Inc.	133	145	\$67,007	\$36,133,946	\$98,000	\$0	\$326,353
2019	Dimensional Fund Advisors LP	251	0	\$166,294	\$157,383,874	\$755,682	\$251,894	\$1,767,309
2019	Premier Research International	191	113	\$114,421		\$209,250	\$69,750	\$950,198
2019	Royal Appliance Mfg. Co.	204	19	\$119,679	\$0	\$312,750	\$104,250	\$1,185,043

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2019	Novo Nordisk Pharmaceutical	526	724	\$97,676	\$1,175,963,202	\$1,036,500	\$345,500	\$2,444,593
2019	Aurobindo Pharma U.S.A., Inc.	80	14	\$62,066	\$0	\$0	\$0	\$196,010
2019	Corning Optical	79	558	\$250,398	\$38,296,784	\$0	\$0	\$939,758
2019	PrescientCo Inc.	85	2	\$47,303	\$15,630,283	\$0	\$0	\$135,172
2019	Relias LLC (fka Relias Learning	191	315	\$101,862		\$0	\$0	\$1,007,930
2019	Corning Optical	141	1,243	\$94,257	\$96,290,656	\$130,658	\$43,553	\$708,020
2019	LendingTree, LLC I	234	296	\$192,076	\$0	\$369,750	\$123,250	\$1,529,156
2019	Citrix Systems, Inc. II	0	659	\$0		\$0	\$0	\$0
2019	JELD-WEN, Inc. II	129	172	\$142,823	\$41,555,104	\$162,279	\$54,093	\$702,142
2019	Continental Automotive	82	429	\$43,487	\$63,727,350	\$0	\$0	\$147,154
2019	Clearwater Paper Corporation	174	402	\$58,190	\$420,161,698	\$219,600	\$24,400	\$429,454
2019	Corning Incorporated (Fiber)	233	1,786	\$55,803	\$161,495,019	\$154,394	\$51,465	\$490,141
2019	Credit Suisse Securities (USA)	794	1,499	\$91,199	\$0	\$1,667,570	\$555,857	\$3,092,879
2019	Equitable Financial Life	333	618	\$152,476	\$31,167,491	\$763,500	\$254,500	\$2,071,738
2019	Allstate Insurance Company	677	1,909	\$62,899	\$34,672,707	\$0	\$0	\$1,760,379
2019	Fibertex Personal Care	32	0	\$36,720	\$0	\$0	\$0	\$31,488
2019	Infosys Limited (d/b/a Infosys	353	1,162	\$71,519	\$7,681,267	\$0	\$0	\$1,164,375
2019	Fresenius Kabi USA, LLC	113	162	\$70,474	\$0	\$135,000	\$15,000	\$283,447
2019	Dhollandia US, LLC (fka	4	0	\$76,872	\$0	\$0	\$0	\$32,295
2019	Ernst & Young U.S. LLP	225	1,225	\$99,778	\$0	\$108,750	\$36,250	\$641,022
2019	Mako Medical Laboratories	50	169	\$34,244	\$0	\$40,161	\$0	\$72,895
2019	Albaad USA, Inc. II	30	226	\$42,806	\$0	\$0	\$0	\$57,600
2019	Conduent Business Services,	89	6	\$122,094		\$0	\$0	\$539,838
2019	RiceWrap Foods Corporation	29	7	\$24,467	\$7,003,214	\$0	\$0	\$12,218
2019	Markit North America, Inc. II	37	346	\$137,089	\$0	\$0	\$0	\$58,474
2019	Arch Capital Services Inc.	78	91	\$158,086	\$7,290,632	\$0	\$0	\$340,399

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2019	National General Management	257	1,435	\$50,499	\$0	\$130,500	\$14,500	\$441,148
2019	GKN Driveline North America,	185	1,470	\$40,072	\$21,948,973	\$129,200	\$22,800	\$263,666
2019	RELX INC. fka Reed Elsevier Inc.	336	389	\$136,757	\$0	\$1,065,750	\$355,250	\$2,233,379
2019	XPO Logistics, Inc. I	201	57	\$111,245		\$332,250	\$110,750	\$1,044,474
2019	Hamilton Sundstrand	344	190	\$265,010		\$1,506,750	\$502,250	\$5,095,996
2019	Sid Tool Co., Inc.	402	117	\$96,225	\$39,278,581	\$812,653	\$270,884	\$1,745,664
2019	Sheetz Distribution Services,	255	7	\$43,637	\$29,890,213	\$166,600	\$29,400	\$421,617
2019	Leviton Manufacturing Co.,	112	531	\$51,281	\$8,935,398	\$125,611	\$0	\$264,709
2019	Gildan Yarns, LLC I	170	1,439	\$41,434	\$64,818,305	\$145,323	\$25,645	\$263,028
2019	Ashley Furniture Industries,	1,384	213	\$52,056	\$83,159,396	\$345,100	\$60,900	\$2,488,772
2019	Citrix Systems, Inc. I	440	219	\$132,358	\$32,299,662	\$805,500	\$268,500	\$2,735,532
2019	JELD-WEN, Inc. I	150	151	\$182,954	\$0	\$289,500	\$96,500	\$1,354,441
2019	Seqirus Inc. I (fka Novartis	267	288	\$113,912	\$581,125,642	\$571,000	\$190,000	\$1,372,520
2019	IQVIA RDS Inc. (fka Quintiles,	1,000	1431	\$125,354	\$55,779,067	\$2,206,000	\$735,000	\$6,794,699
2019	Honda Aircraft Company, LLC	321	616	\$122,184	\$114,303,338	\$660,000	\$220,000	\$1,772,086
2019	Honda Aero, Inc.	64	42	\$141,104	\$26,835,257	\$0	\$0	\$435,004
2019	DB Global Technology, Inc. I	314	259	\$116,939	\$7,121,593	\$881,250	\$293,750	\$1,958,594
2019	Husqvarna Professional	169	240	\$126,790	\$7,681,155	\$294,750	\$98,250	\$1,138,134
2019	Clearwater Paper Corporation I	270	307	\$62,056	\$267,382,432	\$314,000	\$0	\$779,063
2019	Seqirus Inc. II (fka Novartis	95	460	\$118,814	\$34,032,647	\$211,418	\$70,472	\$482,792
2019	Caterpillar Inc. (Butterfly)	443	1,306	\$51,247	\$27,819,121	\$351,050	\$61,950	\$918,139
	Total	50,823	93,061	\$102,264	\$10,009,606,420	\$76,041,519	\$23,563,258	\$243,482,002

Note: Some companies showing zero dollars of investment may not have been required to submit investment totals at the time of this report. Investment is only required to be reported to the Department of Commerce one time, and is typically done after the company has completed making initial investments in a project. Often this requirement comes at the end of a company's base period/job creation period. Some companies are not required to submit investment figures if projected investment is low. Retention shown as zero may represent a company that was new to North Carolina and did not have current operations at the time the grant was awarded.

Attachment D: Withdrawn / Terminated Grants (through December 31, 2020)

Company Name	Status	Date Withdrawn/Terminated
Superior Essex Communications, LP	Withdrawn	08/01/2005
Andrew Corporation	Withdrawn	05/01/2006
Smiths Aerospace Components, Inc.	Withdrawn	01/01/2007
Lenovo (United States) Inc.	Terminated	11/15/2007
SmithKline Beecham Corporation D/B/A GlaxoSmithKline	Terminated	01/23/2008
Qimonda North America Corp.	Terminated	03/13/2008
Skybus Airlines, Inc.	Terminated	04/10/2008
Reliance Industries USA, Inc.	Withdrawn	09/01/2008
Chris-Craft Corporation	Terminated	12/04/2008
Google Inc.	Withdrawn	12/04/2008
Brunswick Corporation	Terminated	04/28/2009
Harris Stratex Networks Operating Corporation	Terminated	06/20/2009
Hewitt Associates, LLC	Terminated	12/29/2009
Dell Products LP	Terminated	02/25/2010
Fountain Power Boats, Inc.	Terminated	02/25/2010
ITG Automotive Safety Textiles, LLC	Terminated	02/25/2010
Volvo Construction Equipment, NA	Terminated	02/25/2010
BSH Home Appliances Corporation I	Terminated	03/18/2010
Force Protection Industries, Inc.	Terminated	03/31/2010
General Dynamics Armament and Technical Products, Inc.	Terminated	03/31/2010
Headway Corporate Resources, Inc.	Terminated	03/31/2010
RF MICRO DEVICES, INC. II	Terminated	03/31/2010
IBM Lender Business Process Services, Inc.	Terminated	04/08/2010
General Electric Company II	Terminated	05/13/2010
MeadWestvaco Corporation	Terminated	05/13/2010
PGT Industries, Inc.	Terminated	05/13/2010
PRC Industries, Inc.	Terminated	05/13/2010

Company Name	Status	Date Withdrawn/Terminated
ZF Lemforder Corporation	Terminated	06/10/2010
Lotus Engineering Inc.	Terminated	06/14/2010
Citicorp Credit Services, Inc.	Terminated	08/12/2010
Novo Nordisk Pharmaceutical Industries, Inc. I	Terminated	08/12/2010
Goodrich Corporation	Terminated	10/14/2010
Indian Motorcycle Company	Terminated	10/14/2010
Maverick Boat Company, Inc.	Terminated	11/10/2010
RF Micro Devices, Inc.	Terminated	12/09/2010
Carolina Classifieds.Com LLC	Terminated	01/13/2011
DRS Technical Services, Inc.	Terminated	03/10/2011
INC Research, Inc.	Terminated	03/10/2011
Sysco Food Services of Raleigh, LLC	Terminated	03/10/2011
Tessera NA Inc	Terminated	03/10/2011
LS Tractor USA, LLC	Terminated	03/23/2011
Unilin Flooring NC, LLC	Terminated	06/09/2011
GETRAG Corporation	Terminated	10/16/2011
Mack Trucks, Inc.	Terminated	01/12/2012
Maersk Inc.	Terminated	01/12/2012
Newell Rubbermaid Inc.	Terminated	01/27/2012
GE-Hitachi Nuclear Energy Americas LLC	Terminated	02/01/2012
Merchants Distributors, Inc	Terminated	02/28/2012
Toshiba America Nuclear Energy Corporation	Terminated	03/23/2012
Becton Dickinson and Company	Terminated	09/05/2012
PCB Piezotronics of North Carolina, Inc.	Terminated	09/05/2012
Sutter Street Manufacturing, Inc.	Terminated	09/20/2012
Grifols Therapeutics Inc. (f/k/a Talecris Biotherapeutics, Inc)	Terminated	12/06/2012
Arneg LLC	Terminated	02/14/2013
R.H. Donnelley, Inc. (d/b/a Dex One Corp)	Terminated	02/14/2013
Stiefel Research Institute, Inc.	Terminated	02/14/2013

Company Name	Status	Date Withdrawn/Terminated
Seterus, Inc.n (fka IBM LBPS)	Terminated	03/12/2013
Siemens Medical Solutions USA, Inc.	Terminated	03/26/2013
Compass Group USA, Inc.	Terminated	04/09/2013
Avaya, Inc.	Terminated	10/08/2013
Turbomeca Manufacturing, Inc.	Terminated	10/08/2013
Electrolux Home Products, Inc. II	Terminated	12/02/2013
AAR Manufacturing, Inc.	Terminated	12/10/2013
TransTech Pharma, Inc.	Terminated	12/10/2013
Mitsubishi Nuclear Energy Systems, Inc.	Terminated	03/11/2014
Stone & Webster Services, LLC	Terminated	03/11/2014
Sypris Technologies, Inc.	Terminated	03/11/2014
Brunswick Corporation (Hatteras Yachts Division)	Terminated	04/08/2014
Magna Composites LLC	Terminated	05/27/2014
Allscripts Healthcare, LLC	Terminated	12/09/2014
Superior Essex Energy LLC	Terminated	12/19/2014
Semprius, Inc.	Terminated	01/13/2015
Sequenom Center for Molecular Medicine, LLC	Terminated	01/13/2015
Denver Global Products, Inc.	Terminated	04/14/2015
Spirit AeroSystems North Carolina, Inc.	Terminated	04/14/2015
Zenta Mortgage Services, LLC	Terminated	04/14/2015
AREVA INC.	Terminated	05/12/2015
Hospira, Inc.	Terminated	06/23/2015
ABB Inc.	Terminated	09/08/2015
Infinisource, Inc.	Terminated	10/13/2015
SPX Corporation	Terminated	10/13/2015
American Roller Bearing Company of North Carolina	Terminated	11/10/2015
Spectra Group Inc.	Terminated	12/17/2015
Target Corporation	Terminated	12/17/2015
Chiquita Brands International, Inc.	Terminated	01/12/2016

Company Name	Status	Date Withdrawn/Terminated
Electrolux Home Products, Inc. III	Terminated	02/09/2016
ASCO Power Technologies, L.P.	Terminated	03/08/2016
Celgard, LLC II	Terminated	03/08/2016
Syngenta Crop Protection, LLC	Terminated	03/08/2016
Castle Branch, Inc.	Terminated	03/22/2016
Capgemini America, Inc.	Terminated	04/12/2016
PayPal, Inc.	Withdrawn	05/17/2016
Dollar Express Stores LLC	Withdrawn	05/24/2016
Eaton Corporation	Terminated	05/24/2016
Valley Fine Foods Company, Inc.	Terminated	06/28/2016
Caterpillar Inc. (Bee)	Terminated	11/22/2016
Deere-Hitachi Construction Machinery Corporation	Terminated	12/20/2016
LORD Corporation	Terminated	03/14/2017
NetApp, Inc. III	Terminated	04/18/2017
Patheon Manufacturing Services LLC	Terminated	04/18/2017
Siemens Energy, Inc. (Smart Grid)	Terminated	04/18/2017
Caterpillar Inc. (Camo)	Terminated	04/25/2017
Schletter Inc.	Terminated	05/09/2017
Celgard, LLC I	Terminated	06/13/2017
Alevo Manufacturing, Inc.	Withdrawn	09/05/2017
Fidelity Global Brokerage Group, Inc. II	Terminated	11/10/2017
Ashley Furniture Industries, Inc. II	Terminated	11/14/2017
Interactive Purecloud, Inc.	Terminated	11/21/2017
ASMO Greenville of North Carolina, Inc.	Terminated	12/08/2017
Argos Therapeutics, Inc.	Terminated	01/09/2018
CTL Packaging USA, Inc.	Terminated	01/09/2018
Ideal Fastener Corporation	Terminated	01/23/2018
Klausner Lumber Two LLC	Terminated	02/13/2018
Linamar North Carolina, Inc. I	Terminated	03/13/2018

Company Name	Status	Date Withdrawn/Terminated
Linamar North Carolina, Inc. II	Terminated	03/13/2018
TIMCO Aerosystems, LLC	Terminated	03/13/2018
XPO Logistics, Inc. II	Terminated	03/27/2018
Albemarle Corporation II	Withdrawn	08/01/2018
Peds Legwear (USA) Inc.	Terminated	09/25/2018
BSH Home Appliances Corporation II	Terminated	10/09/2018
ABC Phones of North Carolina, Inc. (D/B/A A Wireless)	Terminated	10/23/2018
Inmar, Inc.	Terminated	01/08/2019
Innovative Emergency Management, Inc.	Terminated	01/08/2019
Ralph Lauren Corporation II	Terminated	01/08/2019
Frontier Communications of the Carolinas LLC	Terminated	02/26/2019
Siemens Energy, Inc. II (Cardinal)	Terminated	04/23/2019
Owens Corning Composite Materials, LLC	Terminated	06/11/2019
RBUS, Inc. I	Terminated	07/23/2019
RBUS, Inc. II	Terminated	07/23/2019
Corning Optical Communications LLC (Cable II)	Terminated	08/29/2019
Bayer CropScience LP	Terminated	10/08/2019
InVue Security Products Inc.	Terminated	10/08/2019
Evalueserve Inc.	Terminated	11/12/2019
GKN Driveline North America, Inc. III	Terminated	11/12/2019
K-Flex USA L.L.C.	Terminated	01/14/2020
Citco Fund Services (USA) Inc.	Terminated	02/11/2020
Continental Automotive Systems, Inc. (Henderson)	Terminated	02/11/2020
GKN Driveline Newton, LLC II	Terminated	02/25/2020
NN, Inc.	Terminated	04/14/2020
Sealed Air Corporation	Terminated	05/12/2020
Sensus USA Inc.	Terminated	05/26/2020
DB Global Technology, Inc. III	Terminated	07/14/2020
CSX Intermodal Terminals, Inc.	Terminated	10/13/2020

